# WORK PLAN FOR FISCAL YEAR 2024

PRIORITY\* H - High Priority (essential activities: state mandate, Commission directive, requirements)

M - Medium Priority (important, provided resources allow or time permits)

L - Low Priority (desirable provided resources allow or time permits, not urgent)

|                       | PROJECT DESCRIPTION                                                                                                                                                                                   | ACTIVITIES / TIMELINE                                                                                                                                                                                                                                                                                                                                                                                    | RESOURCES          | PRIORITY* |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------|
| LAFCO APPLICATIONS    | Process applicant-initiated LAFCO proposals<br>Comment on potential LAFCO applications,<br>relevant projects & development proposals,                                                                 | Encourage pre-application meetings prior to<br>application submittal<br>Conduct pre-agenda meetings with County Depts to<br>obtain Assessor & Surveyor reports, as needed<br>Process applications per CKH Act requirements: issue<br>Notice of Application, Certificate of Filing /<br>Sufficiency, Public Hearing Notice, staff report,<br>conduct protest proceedings, as needed<br>Ongoing, as needed | Staff<br>Staff     | H         |
|                       | city General Plan updates and/ or related<br>environmental documents<br>Review and update LAFCO policies for<br>context, clarity and consistency with State law                                       | In progress                                                                                                                                                                                                                                                                                                                                                                                              | Staff / Consultant | Н         |
|                       | Prepare flowcharts for LAFCO processes and<br>update application packets and application<br>fee schedules for current requirements and<br>ease of public use                                          | Upon completion of policies update                                                                                                                                                                                                                                                                                                                                                                       | Staff              | L         |
| ISLAND<br>ANNEXATIONS | Conduct outreach to cities with islands,<br>follow up on responses including<br>review/research of city limits/ USA<br>boundaries, provide assistance with<br>annexations or necessary USA amendments | Prepare and distribute island maps to cities                                                                                                                                                                                                                                                                                                                                                             | Staff              | L         |
|                       | Review and finalize city-conducted island annexations                                                                                                                                                 | Ongoing, as needed                                                                                                                                                                                                                                                                                                                                                                                       | Staff              | Н         |

|                                                                                             | PROJECT DESCRIPTION                                                                 | ACTIVITIES / TIMELINE                                                                                               | RESOURCES | PRIORITY* |
|---------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|-----------|-----------|
| ATIONS &                                                                                    | Conduct outreach to increase awareness of LAFCO's role                              | Presentations to cities, other agencies on LAFCO, as relevant                                                       | Staff     | L         |
|                                                                                             |                                                                                     | Distribute LAFCO communications material to elected officials and staff of cities, special districts and the County |           | М         |
|                                                                                             |                                                                                     | Seek exhibit opportunities at public spaces / events                                                                |           | L         |
|                                                                                             |                                                                                     | Maintain website as the primary information resource on LAFCO                                                       |           | Н         |
| SEL                                                                                         |                                                                                     | Increase social media presence (Twitter)                                                                            |           | L         |
| E<br>E                                                                                      | Engage and establish relationships with local (cities, districts, county), regional | Attend regular meetings of SDA (quarterly), SCCAPO<br>(monthly), County Planning Dept.(quarterly)                   | Staff     | М         |
| MMU                                                                                         | (ABAG/MTC), state (SGC, OPR, DoC,                                                   | Small water systems issues / legislation                                                                            |           | М         |
| OUTREACH, GOVERNMENT / COMMUNITY RELATIONS<br>CUSTOMER SERVICE                              | SWRCB) agencies, organizations such as SDA,<br>SCCAPO, CALAFCO, other stakeholder   | Collaborate with agencies and entities with goals common to LAFCO                                                   |           | М         |
|                                                                                             | groups                                                                              |                                                                                                                     |           |           |
| CUS                                                                                         | Track LAFCO related legislation                                                     | EO attends CALAFCO Legislative Committee meetings                                                                   | Staff     | L         |
| ACH, GOVI                                                                                   |                                                                                     | Commission takes positions and submits letters on proposed legislation                                              |           |           |
|                                                                                             |                                                                                     |                                                                                                                     |           | М         |
| L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L<br>L | Respond to public enquiries re. LAFCO                                               | Timely response to public inquiries                                                                                 | Staff     | Н         |
| ΓΠΟ                                                                                         | policies, procedures and application filing                                         | Update the PRA form for the website                                                                                 |           | L         |
|                                                                                             | requirements                                                                        | Document research on complex inquiries                                                                              |           | L         |
|                                                                                             |                                                                                     | Report to Commission on complex inquiries                                                                           |           | Н         |
|                                                                                             |                                                                                     |                                                                                                                     |           |           |
|                                                                                             |                                                                                     |                                                                                                                     |           |           |

|                                                                 | PROJECT DESCRIPTION                                                                                                                               | ACTIVITIES / TIMELINE                                                                             | RESOURCES          | PRIORITY* |
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| భ                                                               | Countywide Fire Service Review                                                                                                                    | Manage new consultant's work and contract                                                         | Staff / Consultant | Н         |
|                                                                 |                                                                                                                                                   | Coordinate TAC meetings                                                                           |                    |           |
|                                                                 |                                                                                                                                                   | Review and comment on administrative draft report                                                 |                    |           |
|                                                                 |                                                                                                                                                   | Distribute Public hearing notices and coordinate community workshops and LAFCO public hearings    |                    |           |
|                                                                 |                                                                                                                                                   | Prepare and distribute stakeholder/public outreach material                                       |                    |           |
|                                                                 |                                                                                                                                                   | Coordinate stakeholder / public engagement process along with public comment and response process |                    |           |
| L STU<br>UPDA                                                   |                                                                                                                                                   | Prepare staff reports with implementation recommendations                                         |                    |           |
| PECIA                                                           |                                                                                                                                                   | Follow up with agencies on implementation and report back to the commission                       |                    |           |
| SERVICE REVIEWS, SPECIAL STUDIES<br>SPHERE OF INFLUENCE UPDATES | Countywide Water and Wastewater Service<br>Review                                                                                                 | Develop water/wastewater service review workplan<br>and identify method for consultant selection  | Staff              | М         |
|                                                                 | Continue to monitor implementation of<br>recommendations from previous service<br>reviews and conduct special studies, as<br>necessary            | RRRPD study – city took action to delay decision on consolidation                                 | Staff              | L         |
| SE                                                              | Map Mutual Water companies                                                                                                                        | Initial maps complete, further through service review                                             | Staff              | L         |
|                                                                 | Engage in or support grant / partnership<br>opportunities on issues related to enhancing<br>viability of agriculture, and climate smart<br>growth | As needed, and as opportunities arise                                                             | Staff              | L         |
|                                                                 | Compile and post JPA filings on the LAFCO website                                                                                                 | Notice provided, gather JPA information through service review process                            | Staff              | L         |

|                    | PROJECT DESCRIPTION                                                                                                                                                                                   | ACTIVITIES / TIMELINE                                                                                                                                                                                                                                                                                                                                                                                                               | RESOURCES          | PRIORITY* |
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|                    | Provide ongoing support to the 12<br>commissioners for regularly-scheduled<br>Commission meetings, special meetings and<br>Committee meetings (Finance Committee,<br>and the Fire Service Review TAC) | <ul> <li>Prepare and distribute public hearing notices and agenda packets, provide staff support during the meetings, record minutes, broadcast meetings</li> <li>Hold pre-agenda review meeting with Chair</li> <li>Hold pre-meeting calls with individual commissioners to address agenda item questions and prepare meeting script for Chair</li> <li>Process commissioner per diems for attendance at LAFCO meetings</li> </ul> | Staff              | Н         |
|                    | Keep the Commission informed                                                                                                                                                                          | EO report<br>Off-agenda emails, as needed                                                                                                                                                                                                                                                                                                                                                                                           | Staff              | Н         |
| POR                |                                                                                                                                                                                                       | Provide ongoing educational opportunities/events                                                                                                                                                                                                                                                                                                                                                                                    |                    |           |
| COMMISSION SUPPORT | Onboarding new Commissioners                                                                                                                                                                          | Facilitate filing / completion of Form 700,<br>commissioner pledge, ethics training                                                                                                                                                                                                                                                                                                                                                 | Staff              | Н         |
| SIOI               |                                                                                                                                                                                                       | Update LAFCO letterhead, directory, and website                                                                                                                                                                                                                                                                                                                                                                                     |                    |           |
| SIMI               |                                                                                                                                                                                                       | Set up vendor accounts, provide parking permits                                                                                                                                                                                                                                                                                                                                                                                     |                    |           |
| NOC                |                                                                                                                                                                                                       | Conduct new Commissioner orientation                                                                                                                                                                                                                                                                                                                                                                                                |                    |           |
| U                  |                                                                                                                                                                                                       | Recognize outgoing commissioners for LAFCO service                                                                                                                                                                                                                                                                                                                                                                                  |                    |           |
|                    | Commissioners Selection Process                                                                                                                                                                       | Inform appointing bodies of any upcoming vacancies<br>and provide information on appointment criteria                                                                                                                                                                                                                                                                                                                               | Staff              | Н         |
|                    |                                                                                                                                                                                                       | Convene ISDSC committee meeting, as necessary                                                                                                                                                                                                                                                                                                                                                                                       |                    |           |
|                    |                                                                                                                                                                                                       | Coordinate public member selection process, as necessary                                                                                                                                                                                                                                                                                                                                                                            |                    |           |
|                    | Conduct a Strategic Planning Workshop                                                                                                                                                                 | Most recent workshop in 2018 re. LAFCO<br>Communications and Outreach Plan                                                                                                                                                                                                                                                                                                                                                          | Staff / Consultant | L         |
|                    | Commissioner participation in CALAFCO                                                                                                                                                                 | Support commissioner participation in CALAFCO activities / or election to the CALAFCO Board                                                                                                                                                                                                                                                                                                                                         | Staff              | L         |

|                         | PROJECT DESCRIPTION                                                        | ACTIVITIES / TIMELINE                                                                                                   | RESOURCES          | PRIORITY* |
|-------------------------|----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|--------------------|-----------|
|                         | Prepare LAFCO annual work plan                                             | March – June                                                                                                            | Staff              | Н         |
|                         | Prepare LAFCO annual budget                                                | March – June                                                                                                            | Staff              | Н         |
|                         | Prepare LAFCO Annual Report                                                | August 2023                                                                                                             | Staff              | Н         |
|                         | Prepare LAFCO Annual Financial Audit                                       | October 2023 (Contract with Chavan Associates extended for FY 2023 and FY 2024)                                         | Consultant / Staff | Н         |
|                         | Office / facility management                                               | Coordinate with Building Manager on facilities issues                                                                   | Staff              | Н         |
|                         |                                                                            | Coordinate with County re. computers/network, phone, printers, office security, procurement, installation & maintenance |                    |           |
| CTS                     |                                                                            | Order and manage office supplies                                                                                        |                    |           |
| COLEC                   |                                                                            | Make travel arrangements and process expense reimbursements.                                                            |                    |           |
| Б                       |                                                                            | Process mileage reimbursements                                                                                          |                    |           |
| RATIVI                  |                                                                            | Office space lease extended (lease extended through April 30, 2027)                                                     |                    |           |
| ADMINISTRATIVE PROJECTS | Records management                                                         | Organize scan of LAFCO records to Electronic<br>Document Management System (LaserFische)                                | Staff/ Consultant  | Н         |
| ADN                     |                                                                            | Maintain LAFCO's hard copy records                                                                                      | Staff              | Н         |
|                         |                                                                            | Maintain and enhance the LAFCO Website                                                                                  |                    | Н         |
|                         |                                                                            | Maintain LAFCO database                                                                                                 |                    | Н         |
|                         | Contracts and payments & receivables                                       | Track consultant contracts and approve invoices                                                                         | Staff              | Н         |
|                         |                                                                            | Approve vendor invoices / process annual payments for various services/ memberships                                     |                    |           |
|                         |                                                                            | Coordinate with County Controller's Office and track annual collection of payments from member agencies                 |                    |           |
|                         | Review and update LAFCO bylaws /<br>administrative policies and procedures | Ongoing, as needed                                                                                                      | Staff              | Н         |

|                         | PROJECT DESCRIPTION                                                                                                       | ACTIVITIES / TIMELINE                                                           | RESOURCES        | PRIORITY* |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|------------------|-----------|
| ADMINISTRATIVE PROJECTS |                                                                                                                           |                                                                                 |                  |           |
|                         | Staff training and development                                                                                            | CALAFCO workshops, conferences, relevant courses                                | Staff            | М         |
|                         | Coordinate with County on administrative issues                                                                           | Attend monthly meetings with the Deputy County<br>Executive                     | Staff            | Н         |
|                         | Staff performance evaluation                                                                                              | April - October 2023                                                            | Staff/Commission | Н         |
|                         | Recruitment, hiring, and training of LAFCO staff                                                                          | Training of new LAFCO Clerk - recruitment and hiring expected by end of FY 2023 | Staff            | Н         |
|                         | Student internship program                                                                                                | Contact the County to explore creation of a paid student internship program     | Staff            | L         |
|                         | Other administrative functions mandated of a public agency (Form 806, maintaining liability/workers comp insurance, etc.) | Ongoing                                                                         | Staff            | Н         |