PRIORITY*

- H High Priority (essential activities: state mandate, Commission directive, requirements)
- M Medium Priority (important, provided resources allow or time permits)
- L Low Priority (desirable provided resources allow or time permits, not urgent)

	PROJECT DESCRIPTION	ACTIVITIES / TIMELINE	RESOURCES	PRIORITY*
APPLICATIONS REVIEW / PROCESSING AND LAFCO POLICY DEVELOPMENT	Process applicant-initiated LAFCO proposals	Encourage pre-application meetings prior to application submittal	Staff	Н
		Conduct pre-agenda meetings with County Depts. to obtain Assessor & Surveyor reports, as needed		
		Process applications per CKH Act requirements: issue Notice of Application, Certificate of Filing / Sufficiency, Public Hearing Notice, staff report, conduct protest proceedings, as needed		
	Comment on potential LAFCO applications, relevant projects & development proposals, city General Plan updates and/ or related environmental documents	Ongoing, as needed	Staff	Н
	Comprehensive review and update of LAFCO policies for context, clarity and consistency with State law – Phase 2	Develop a Phase 2 workplan /timeline for commission consideration and begin implementation	Staff	Н
	Prepare flowcharts for LAFCO processes and update application packets and application fee schedules for current requirements and ease of public use	Upon completion of policies update	Staff	L
	Conduct a Strategic Planning Workshop for the Commission to Consider the Development of Environmental Justice Policies and other emerging policy ideas, with the goal of advancing innovative LAFCO policies through a strategic plan	Identify a facilitator for the Workshop - Early 2026	Staff / Consultant	М

	PROJECT DESCRIPTION	ACTIVITIES / TIMELINE	RESOURCES	PRIORITY*
ISLAND	Conduct outreach to cities with islands, follow up on responses including review/research of city limits/ USA boundaries, and provide assistance with annexations or necessary USA amendments	Prepare and distribute island maps to cities	Staff	L
	Review and finalize city-conducted island annexations	Ongoing, as needed	Staff	Н
SNOIL	Conduct outreach to increase awareness of LAFCO's role	Presentations on LAFCO to cities, other agencies or organizations, as relevant	Staff	М
		Distribute LAFCO communications material to elected officials and staff of cities, special districts and the County		M
E.A.		Seek exhibit opportunities at public spaces / events		L
OUTREACH, GOVERNMENT / COMMUNITY RELATIONS & CUSTOMER SERVICE		Maintain website as the primary information resource on LAFCO		Н
	Engage and establish relationships with local (cities, districts, county), regional (ABAG/MTC), state (SGC, OPR, DoC, SWRCB) agencies, organizations such as SDA, SCCAPO, CALAFCO, other stakeholder groups	Attend regular meetings of SDA (quarterly), SCCAPO (monthly), and County Planning Dept. (quarterly)	Staff	М
R SE		Small water systems issues / legislation		M
ERNMENT / COMMUNI CUSTOMER SERVICE		Collaborate with agencies and entities with goals common to LAFCO		М
30VER CU	Track LAFCO related legislation	Commission takes positions and submits letters on proposed legislation	Staff	M
¥,	Respond to public inquiries re. LAFCO policies, procedures and application filing requirements	Timely response to public inquiries	Staff	Н
EAC		Update the PRA form for the website		L
OUTRI		Document research on complex inquiries		L
		Report to Commission on complex inquiries		Н

	PROJECT DESCRIPTION	ACTIVITIES / TIMELINE	RESOURCES	PRIORITY*
SERVICE REVIEWS, SPECIAL STUDIES & SPHERE OF INFLUENCE UPDATES	Countywide Fire Service Review	Work with interested agencies on implementing recommendations requiring LAFCO action (Table B Recommendations)	Staff	Н
	Countywide Water and Wastewater Service Review	Develop water/wastewater service review workplan and identify method for consultant selection	Staff	M
	Continue to monitor implementation of recommendations from previous service reviews and conduct special studies, as necessary	RRRPD study – city took action to delay decision on consolidation	Staff	L
	Map Mutual Water companies	Initial maps complete, further through service review	Staff	L
	Engage in or support grant / partnership opportunities on issues related to enhancing viability of agriculture, and climate smart growth	As needed, and as opportunities arise	Staff	L
	Compile and post JPA filings on the LAFCO website	Notice provided, gather JPA information through service review process	Staff	L

	PROJECT DESCRIPTION	ACTIVITIES / TIMELINE	RESOURCES	PRIORITY*
	Provide ongoing support to the 12 commissioners for regularly scheduled Commission meetings, special meetings and Committee meetings (Finance Committee, Technical Advisory Committees or Ad-Hoc Committees)	Prepare and distribute public hearing notices and agenda packets, provide staff support during the meetings, record minutes, broadcast meetings Hold pre-agenda review meeting with Chair Hold pre-meeting calls with individual commissioners to address agenda item questions and prepare meeting script for Chair Process commissioner per diems for attendance at LAFCO meetings	Staff	Н
PPORT	Keep the Commission informed	EO report Off-agenda emails, as needed Provide ongoing educational opportunities/events, including presentations from local agencies	Staff	Н
COMMISSION SUPPORT	Onboarding new Commissioners	Facilitate filing / completion of Form 700, commissioner pledge, ethics training Update LAFCO letterhead, directory, and website Set up vendor accounts, provide parking permits Conduct new Commissioner orientation Recognize outgoing commissioners for LAFCO service Organize Commissioner / staff Luncheon	Staff	Н
	Commissioners Selection Process	Inform appointing bodies of any upcoming vacancies and provide information on appointment criteria Convene ISDSC committee meeting, as necessary Coordinate public member selection process, as necessary	Staff	Н
	Commissioner participation in CALAFCO	Support commissioner participation in CALAFCO activities / or election to the CALAFCO Board	Staff	L

	PROJECT DESCRIPTION	ACTIVITIES / TIMELINE	RESOURCES	PRIORITY*
	Prepare LAFCO annual work plan	March – June 2025	Staff/Finance Committee	Н
	Prepare LAFCO annual budget	March – June 2025	Staff/Finance Committee	Н
	Prepare LAFCO Annual Report	August 2025	Staff	Н
	Prepare LAFCO Annual Financial Audit	October 2025 (Contract with Chavan Associates extended for FY 2024 thru FY 2027)	Consultant / Staff	Н
	Office / facility management	Coordinate with Building Manager on facilities issues	Staff	Н
		Coordinate with County re. computers/network, phone, printers, office security, procurement, installation & maintenance		
li ii		Order and manage office supplies		
ADMINISTRATIVE PROJECTS		Make travel arrangements and process expense reimbursements.		
₩		Process mileage reimbursements		
AT		Office space lease through April 30, 2027		
NISTR	Records management	Organize scan of LAFCO records to Electronic Document Management System (Laserfiche)	Staff/ Consultant	Н
₩ Q		Maintain LAFCO's hard copy records	Staff	Н
◀		Maintain and enhance the LAFCO Website	Juli	Н
		Maintain LAFCO database		Н
	Contracts and payments & receivables	Track consultant contracts and approve invoices	Staff	Н
		Approve vendor invoices / process annual payments for various services/ memberships		
		Coordinate with County Controller's Office and track annual collection of payments from member agencies		
	Review and update LAFCO bylaws / administrative policies and procedures	Ongoing, as needed, and also as part of Phase 2 Policies Revision	Staff	Н

	PROJECT DESCRIPTION	ACTIVITIES / TIMELINE	RESOURCES	PRIORITY*
ADMINISTRATIVE PROJECTS	Staff training and development	CALAFCO workshops, conferences, relevant courses	Staff	Н
		Implementation of the work plan for staff professional development		Н
		Staff retreat for team bonding and staff development		М
	Coordinate with County on administrative issues	Attend monthly meetings with the Deputy County Executive	Staff	Н
	Staff and EO performance evaluation	May – December 2025	Staff/Commission	Н
	Other administrative functions mandated of a public agency (Form 806, maintaining liability/workers comp insurance, etc.)	Ongoing	Staff	Н