










SUMMARY OF RESPONSES TO TABLE A: RECOMMENDATIONS TO ENHANCE FIRE SERVICE DELIVERY AND RESPONSE CAPABILITIES

RECOMMENDATIONS	PAGE # IN THE REPORT	POTENTIAL IMPLEMENTING AGENCIES	AGENCY RESPONSES	LAFCO STAFF COMMENTS																												
FIRE AND EMERGENCY SERVICES OVERVIEW RECOMMENDATIONS																																
<p>1 Emergency Response Performance Standard: Gilroy, Mountain View, Palo Alto, Santa Clara, and San Jose have adopted performance standards (goals) through their elected officials. Sunnyvale and CCFD (including SFD and LAHCFD) have published response time goal, however, their elected officials have not adopted the standard. Morgan Hill, Milpitas and SCFD have not adopted a response time standard. Organizations should adopt a performance goal and present those to the elected officials for adoption. The organizations should consider a baseline standard that defines the expectation of service for the community.</p>	<p>Pages xiii, 25</p>	<p>Milpitas</p>	<p>The Milpitas Fire Departments desired outcome is to include limiting building fire damage to only part of the inside of an affected building, initiating search and rescue operations to increase victim/s survivability and/or minimizing permanent impairment resulting from a medical emergency. Therefore, goals include initial units arriving within 07:30 minutes from the 9-1-1 notification; and a multiple unit Effective Response Force (ERF) arrival within 11:30 minutes of 9-1-1 notification, all at 90 percent or better reliability.</p> <p>Total response time to emergency incidents includes three (3) distinct components: 1. 9-1-1 call processing with a best practice of 01:30; 2. Crew turnout time at 02:00 minutes; and 3. Travel time at 04:00/08:00 minutes respectively for first-due and multiple-unit ERF response in urban areas.</p> <p>Milpitas Fire has adopted Budget and Financial Plan performance and workload measures in the 2023-2024 budget as follows:</p> <p style="text-align: center;">Performance and Workload Measures</p> <table border="1" data-bbox="1257 1062 2040 1305"> <thead> <tr> <th>PERFORMANCE MEASURES</th> <th>Strategic Goals</th> <th>FY 19-20 Actual</th> <th>FY 20-21 Actual</th> <th>FY 21-22 Actual</th> <th>FY 22-23 Estimate</th> <th>FY 23-24 Target</th> </tr> </thead> <tbody> <tr> <td>Total response time (call to arrival) to emergency calls (minutes)*</td> <td></td> <td>7:24</td> <td>8:20</td> <td>8:29</td> <td>8:20</td> <td>7:30</td> </tr> <tr> <td>State mandated fire occupancy inspections completed annually</td> <td></td> <td>1,138</td> <td>1,228</td> <td>1,515</td> <td>1,411</td> <td>1,489</td> </tr> <tr> <td>Effective Response Force (First Alarm) for assembling a complete response on all structure fires (minutes)</td> <td></td> <td>11:15</td> <td>11:16</td> <td>11:20</td> <td>11:20</td> <td>11:30</td> </tr> </tbody> </table>	PERFORMANCE MEASURES	Strategic Goals	FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Target	Total response time (call to arrival) to emergency calls (minutes)*		7:24	8:20	8:29	8:20	7:30	State mandated fire occupancy inspections completed annually		1,138	1,228	1,515	1,411	1,489	Effective Response Force (First Alarm) for assembling a complete response on all structure fires (minutes)		11:15	11:16	11:20	11:20	11:30	<p>Milpitas and Sunnyvale have already implemented the recommendation.</p> <p>Morgan Hill (timeframe TBD), SFD (middle of 2024), CCFD (FY 24-25) will implement recommendation under noted timeframes.</p> <p>LAHCFD notes standards would need to be coordinated with CCFD and County BOS. No timeframe specified.</p> <p>Seeking further clarification from SCFD on any plans for elected officials to adopt emergency response performance standards.</p>
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		<p>Morgan Hill</p>	<p>Morgan Hill Fire Department (MHFD) is scheduled to open its third fire station and will be beta testing Automatic Vehicle Location (AVL) technology with a launch date later this year. Once the AVL program has been implemented and the third station is fully operational, studies will be</p>																													

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			done to establish a performance goal which will be presented for adoption.	
		Sunnyvale	<p>Sunnyvale DPS has adopted performance goal standards that match the best practices as set forth by the National Fire Protection Association (NFPA). Deviations from the performance standards are reviewed continuously by command staff. DPS has regularly meet the set performance standard goal of 90% or higher.</p> <p>Response times for fire services are included as performance indicators in Sunnyvale’s budget. Results are reported annually as part of the budget and approved by City Council.</p>	
		LAHCFD	LAHCFD contracts for Fire and Emergency Medical Services through an agreement with CCFD. Performance standards would be coordinated with CCFD and the County of Santa Clara for Board of Directors.	
		SFD	The SFD Board will consider adopting a response time standard which it has published. This action is expected to be taken some time before the middle of the year and in connection with a study the SFD is conducting involving designation of emergency response and evacuation routes within the Wildland Urban Interface Area.	
		CCFD	Accepted: As a CFAI, international accredited agency, CCFD is committed to continuous improvement of fire service delivery within the response service area. In the last CFAI accreditation cycle for the organization, within the Community Risk Assessment-Standards of Cover (2020-2025 CRA-SOC), identified are response benchmarks based on a 5-year assessment of baseline performance of various incident risk types and population densities. These benchmarks are updated each accreditation cycle based on 5-year past performance and compared against industry standards. The agency will work to codify the benchmark response time standards to the Board of Directors in FY 24-25.	

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		SCFD	South Santa Clara County Fire District (SSCCFD) services suburban and rural areas surrounding the cities of Morgan Hill, San Martin, and Gilroy. With the expansive landscape SSCCFD covers, we take great pride in meeting our EMS performance goals of 9:59 for suburban areas and 11:59 for rural areas 90% of the time.	
2 Unit Utilization Hours: San Jose, Palo Alto, Gilroy, and CCFD all have units with UHUs of over 10%. These agencies should add additional resources to effectively manage the call volume and improve response time performance.	Pages xiii, 25	Gilroy, Palo Alto, San Jose and CCFD	See responses to items 2A through 2D below.	
2A San Jose Units: 28 engines and medical units exceeding 10% UHU, of which four exceed 20% UHU. Specifically: E01 (17.4%), E02 & E302 (17.9%), E03 (19%), E04 (15.2%), E05 (14.8%), E06 (11.4%), E07(13.3%), E08 (16.2%), E10 (13.5%), E12 (10.2%), E13 (13.4%), E14 (12.2%), E16 (15.1%), E17 & WT17 (13.1%), E18 & WT18 (20.6%), E19 & E619 (26.5%), E21 & WT21 (19.4%), E23 (10.9%), E24 & 624 (23.1%), E26 & RM26 (28.3%), E27 & 627 (19.8%), E30 (14.1%), RM30 (10.4%), E31 & E631 (14.3%), E34 (15.0%), USAR34 (14.2%), E335 & E35 (12.5%).	Pages 302 - 303	San Jose	The City recognizes the unit utilization hours in excess of 10 hours and 20 hours for some resources. In recent years, the City has taken several meaningful actions to keep pace with service demand, including adding fire station response areas at Fire Station 20 and Fire Station 37, and planning construction of new Fire Station 32 and Fire Station 36. Each of these new Fire Stations will include deployment of new fire companies. Going forward, the City will continue to monitor unit utilization hours and response time performance and continue to pursue opportunities for improvement. Timeframe for Implementation was Ongoing.	Implementation is ongoing. San Jose planning to construct 2 new fire stations, continuing to monitor utilization hours and response time performance, and pursuing opportunities for improvement.
2B Palo Alto Units: E61 (10.7%), M61 (22.3%), M62 (18.5%), and M64 (19.1%). (<i>Ibid., p. 123</i>)	Page 261	Palo Alto	Palo Alto Fire Department staff will evaluate resource needs to support a reduction in UHU and work with the City’s Budget Office to develop a feasible financial and implementation strategy as part of the Fiscal Year 2025 budget planning process. The ability to advance such a strategy will depend on funding available.	Palo Alto will evaluate resource needs and develop implementation strategy (part of FY 2025 budget planning process)

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<p>2C Gilroy Units: The Chestnut Station has two units cross-staffed with three personnel assigned to the station, and the crew has an UHU of 10.9%. The Station 47/Chestnut Station crew has an UHU of 10.9%, specifically Sta.47 Cross Staffed (2.1%) + E47 (8.8%).</p>	Page 123	Gilroy	Implementation of the recommendation depends on the policy and funding directions of the Gilroy City Council. In the end, City Council direction is achieved through ongoing budget and policy discussions concerning any service in and for the City of Gilroy.	Defers to Gilroy City Council, without a substantive response. LAFCO staff inquired further and were informed that the City will not be providing any additional information.
<p>2D CCFD Unit: E81 (10.3%). The City of Campbell needs additional resources to reduce the unit hour utilization rate for the crew at Station 81 to help meet the performance standards adopted for the community. This study did not evaluate whether the city needs an additional fire station or just an additional company at Station 81.</p>	Page 506, 508, 534	Campbell	The City will review its current contract conditions with Santa Clara County Central Fire Protection District (CCFD) and determine what, if any, contract amendments shall be needed to address the needs of the community during the contract’s negotiation stages.	Campbell and CCFD will work together to identify the needs of the community and determine if any amendments are needed to their contract. Timeframe TBD.
		CCFD	<p>Accepted: CCFD plans on remaining a CFAI accredited agency and will continue to monitor UHU of all response units. Units that exceed the 10% UHU within the inherent district as well as contract cities/districts will be identified. CCFD can make adjustments to district resources as budgetary constraints allow and CCFD will continue to work with contract cities/districts to collaboratively work on paths to determine how additional resources can be added to reduce UHU of primary response units based on the applicable contract while determining if agreed upon modification of the said contract is feasible based on budgetary impact. Implementation TBD.</p> <p>Accepted: Implementation TBD. CCFD and the City of Campbell will continue to work collaboratively to identify gaps in performance standards within the City of Campbell and determine next steps to meet agreed upon city coverage within the contract and/or applicable CRA-SOC. Discussion of mutually agreeable amendments to the current contract will be needed to add additional response units to the city of Campbell.</p>	

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<p>3 Call Volume: The City of Campbell, which contracts with CCFD, is experiencing an increase in service demand and the resources assigned are already exceeding capacity, including the automatic aid stations nearby. The call volume inside the City of Campbell accounts for approximately 20% of all CCFD emergency responses, however, the staffing level only represents 9.3% of the on duty staffing each day. CCFD staffing levels in the City are dependent on contract conditions. The City of Campbell will need additional resources to meet the performance standards adopted for the community.</p>	Page 534	Campbell	The City will review its current contract conditions with CCFD and determine what, if any, contract amendments shall be needed to address the needs of the community during the contract’s negotiation stages.	See LAFCO staff comments above.
<p>4 Morgan Hill: 3-13: The rise in expenditures is anticipated to outpace increases in General Fund revenues for Morgan Hill through FY 27, causing the city to operate at a deficit in its GF each year from FY 23 to FY 27. Additional measures will be required to increase revenues or reduce expenditures in future years. The city should review its ability to continue with the contract for services in future years and whether to prioritize fire service in its expenditures or find additional revenue to continue providing service at least at the current level.</p>	Page 199	Morgan Hill	The City is aware of the General Fund’s structural deficit in the medium to long-term and is actively working with the Council and Morgan Hill residents to ensure the City’s fiscal sustainability. That being said, the City’s General Fund was able to achieve a net even in FY23 through conservative spending and higher tax revenue compared to the budgeted deficit of \$2 million. Also, the City has General Fund reserves to fund budgeted deficits over the next few years.	Morgan Hill is aware of issue and working with City Council and residents to ensure City’s fiscal sustainability. General Fund reserves are available to address issue over next few years. No specific plans provided to address issue long-term.

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<p>5 SCFD & County of Santa Clara: 12-14: The sustainability of funding the operations of SCFD is being challenged primarily due to the increased cost of the CAL FIRE agreement. Projections show SCFD will use up all available fund balance by early FY 25; if no further revenue sources can be identified by that time, SCFD’s operations will be severely impacted and may need to be reduced or may not be able to continue.</p>	Page 595	<p>County Executive’s Office</p> <p>SCFD</p>	<p>The County and SCFD are working closely to identify and bring forward to the Board of Directors recommendations for new ongoing revenue sources to sustain operations. Our analysis shows that there is additional time to fully mitigate this issue. The County and SCFD anticipate bringing forward these recommendations over the next several fiscal years.</p> <p>South Santa Clara County Board of Commissioners has been in constant communication with County Executive and County Board of Directors/Supervisors on the financial stability of the Fire District. The Board of Commissioners have and will continue to explore revenue generating options to offset the costs for services.</p>	<p>County and SCFD are jointly working on developing recommendations for new ongoing revenues sources to sustain operations. Any recommendations will be brought forward over the next several fiscal years.</p>
<p>6 Boundary Drop Response: While SCFD, Morgan Hill, and Gilroy have entered into a boundary drop agreement to share resources, AP Triton recommends the fire agencies evaluate opportunities for a boundary drop response for critical incidents (where time significantly matters in the outcome) for the entire county. Note: To be more effective, this will require improved interoperability between CAD products for dispatch centers, including the existing agreement between SCFD, Morgan Hill, and Gilroy. This effort should be coordinated by the Santa Clara Fire Chiefs Association.</p>	Pages xiii, 25	Santa Clara County Fire Chiefs Association	<p>The Santa Clara County Fire Chiefs Association (SCCFCA) regularly review auto-aid agreements for equitable services and opportunities for optimization of services when feasible. Agencies also leverage technologies, e.g. CAD to CAD links for dispatch efficiencies.</p>	<p>Already implementing and regularly reviewing auto-aid agreements. Already leveraging existing CAD to CAD links for dispatch efficiencies. Seeking clarity as the response does not specifically address boundary drop agreements.</p>

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7	Station Identifiers: All agencies have unique unit identifiers; however, only San Jose and CCFD have station numbers that match the unit assigned. Each agency should consider assigning station numbers (in addition to station names) that match the unit identifier assigned across the county to improve awareness of the home station of response units. This effort should be coordinated by the Santa Clara Fire Chiefs Association.	Pages xiii, 25	Santa Clara County Fire Chiefs Association	The Santa Clara County Fire Chiefs Association (SCCFCA) have discussed this recommendation and there is no operational necessity for this recommendation change.	Association will not implement recommendation. Believes there is no operational necessity for this recommendation.
FACILITY REPLACEMENT & MAINTENANCE PLANNING RECOMMENDATIONS					
8	Facility Replacement & Maintenance Planning: Establish a comprehensive facility replacement plan and a maintenance plan for fire stations. Please see specifics below.		Gilroy, Milpitas, Morgan Hill, Mountain View, Palo Alto, San Jose, Santa Clara, Sunnyvale and LAHCFD	See responses to items 8A through 8K below.	
8A	Gilroy: With two of Gilroy Fire Department's three stations being over forty years old, there should be a facility replacement plan in place. (Chestnut - 51 years) and (Las Animas - 45 years). In reviewing the city's current capital improvement budget, there were no fire facilities identified.	Pages 128-129, 133	Gilroy	Implementation of the recommendation depends on the policy and funding directions of the Gilroy City Council. In the end, City Council direction is achieved through ongoing budget and policy discussions concerning any service in and for the City of Gilroy.	Defers to Gilroy City Council, without a substantive response. LAFCO staff inquired further and were informed that the City will not be providing any additional information.

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<p>8B Milpitas: With one of Milpitas' four stations over fifty years, there should be a facility replacement plan in place. (Station 3 - 54 years). The older Milpitas fire stations do not meet the requirements of modern firefighting. The City's current Capital Improvement Plan only identified project related to fire stations was a portable building replacement project at Station 1 that is housing the Office of Emergency Services.</p>	<p>Pages 162-163, 168</p>	<p>Milpitas</p>	<p>The City of Milpitas is actively researching additional long-term funding mechanisms that would provide for the necessary maintenance and replacement of existing Public Safety facilities, to include replacing the city's oldest fire station. Fire Station No. 3 replacement cost is currently estimated to be \$20.6 Million, and was added to the CIP on July 1, 2016 as a Planned Project without funding.</p>	<p>Milpitas is researching additional long-term funding mechanism to fund the replacement of Station 3. Estimated replacement cost is \$20.6M and is included in the City's CIP, but unfunded. No specific plan mentioned, or timeframe identified.</p>
<p>8C Morgan Hill: The City of Morgan Hill is building a new station that is expected to open in 2024. AP Triton did not identify any other capital projects in the current budget documents. Ensuring the stations are in good repair also requires regular maintenance and scheduled replacement of specialized equipment. Plans for updating and repairing systems such as heating and air conditioning (HVAC), generators, roofs, driveways, parking areas, security gates, painting, carpet replacement, and small appliances can keep costs down and buildings in service longer. In addition, establishing a facility replacement and maintenance plan will enable the city to plan for ongoing service from each station more efficiently.</p>	<p>Page 195</p>	<p>Morgan Hill</p>	<p>The City budgets regular maintenance of the fire facilities in its operating budget with a plan to increase it as the third fire station enters into service. As for specialized equipment such as fire engines, the City set aside funding for this purpose from the transfer of the previous year's General Fund budget savings.</p>	<p>Already implemented.</p>

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<p>8D Mountain View: Two (Station 3 - 61 years & Station 4 - 55 years) of five stations over 50 years old...The City of Mountain View Public Works Department is responsible for the planning and maintenance of all facilities. The Fire Chief stated that Fire Station 3 is on the schedule for a capital replacement, however per Public Works, it is an “unfunded capital replacement project.”...Fire Stations and the Fire Department’s Training Division/Center are critical infrastructures which should be components of capital improvement and replacement plan for the city.</p>	<p>Pages 230, 235</p>	<p>Mountain View</p>	<p>The City of Mountain View Public Works Department provides maintenance, upgrades, and replacement planning for our fire stations. The City adopts a Five -Year Capital Improvement Program (CIP), which includes annual funding for maintenance and improvements to provide a modern living environment in the fire stations. These improvements include, but are not limited to, modern turnout storage, privacy areas modernization, new kitchens, flooring, and new HVAC systems.</p> <p>For example, the Fiscal Year 2023-2024 Adopted CIP appropriated \$1.25 million for new turnout storage at three fire stations, with design now nearly complete and construction scheduled to begin in summer 2024. The CIP also includes \$1.0 million to begin preliminary design for replacing Fire Station No. 3 and includes upgrades, as needed, to the other fire facilities. Notably, Fire Station No. 4, which is 55 years old, was remodeled in 2023 at a cost of \$2.0 million to include new bathrooms, showers, and updated office facilities. The Fire Training Tower also received a remodel and upgrade at a cost of approximately \$400,000.</p> <p>In addition, the City is currently exploring a revenue measure for the 2024 ballot to address critical future Citywide needs, which include upgrades to Fire Station Nos. 3 and 4.</p> <p>A full replacement of Fire Station #3 is unfunded at this time...The City is currently polling likely voters on the potential revenue measure. The City does not have the financial capability to fully replace Fire Station #3 at this time, but the City will make a determination about next steps for an upgrade depending on the potential revenue measure status and budget constraints.</p> <p>Consistent with our ongoing efforts to make improvements at City facilities, going forward, the City will continue to assess and implement improvements at all fire stations for needed daily operations and modernization. In addition to the examples listed in the City’s February 2, 2024 letter, other upcoming planned projects at various fire stations</p>	<p>Already implemented or will implement.</p>

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			includes: two new training center buildings; replacement of apparatus bay doors; and a new steel framed roof structure for protection of ancillary equipment.	
<p>8E Palo Alto: Five of seven stations over 50 years in age and/or were identified as not meeting the needs of a modern fire station: (Station 1 - 57 years), (Station 2 - 57 years), (Station 4 - 69 years), (Station 5 - 55 years), (Station 6 - 50 years), and Station 8. The city's current five-year Capital Improvement Plan only identifies Station 4 for replacement. It was not apparent if an additional plan was in place for the other older stations. Station 6 is owned and maintained by Stanford University. Palo Alto has worked to update its facilities, including seismic protection, however, Stations 1, 2, 5, and 8 are nearing end of life and should be included in a plan for replacement.</p>	Pages 270, 277	Palo Alto	Palo Alto's Public Works Department is in the process of finalizing a new City-wide facilities condition assessment report for all City facilities, including all fire stations. Following its completion, the City will use the report to evaluate the needs for individual fire stations and will develop recommendations for a plan for capital improvements and/or replacements as appropriate.	Palo Alto is evaluating its needs for remodel/replacement of individual fire stations. No plan in place yet.
<p>8F San Jose: With 15 of San José Fire Department's 35 stations being over fifty years old there should be a more robust facility replacement plan in place. (Station 5 - 63 years), (Station 6 - 60 years), (Station 7 - 86 years), (Station 8 - 73 years), (Station 9 - 60 years), (Station 10 - 62 years), (Station 13 - 54 years), (Station 14- 60 years), (Station 15 - 60 years), (Station 16 - 62 years), (Station 18 - 59</p>	Pages 340, 344, 351	San Jose	<p>The City's Fire Station 20 at Mineta San José International Airport was recently relocated and replaced. A replacement Fire Station 8 is under construction, and Fire Station 23 replacement is in planning. The City obtained third party facility condition assessments in 2015 and 2017 for Fire Stations 1 through 31. These documents guide prioritization of maintenance and replacement and will be revised as necessary.</p> <p>The City's Public Work's Department's Fiscal Year 2023-2024 Adopted Capital Improvement Program budget of approximately \$13.8M is funded through a set allocation of the City's construction and conveyance tax</p>	San Jose uses facility condition assessments of fire stations to guide prioritization of maintenance and replacement. City recently replaced Fire Station 20 and is currently replacing Fire Station 8. The replacement of Fire Station 23 is in the planning stage. Planning and funding for the future replacement

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years), (Station 22 - 57 years), (Station 23 - 56 years), (Station 26 - 74 years), (Station 30 - 67 years). Additionally, eighteen of the fire stations have no known seismic protection. The Fire Department's current Capital Improvement Plan has identified only two remodel projects.			proceeds aimed towards the continued improvement of fire facilities: including station infrastructure, fire apparatus, technology and ancillary equipment needs.	of fire stations would occur through the City's CIP process. No further information provided.
8G Santa Clara: With five of Santa Clara Fire Department's nine stations being over forty years old, there should be a facility replacement plan in place. (Station 1 - 57 years), (Station 5 - 61 years), (Station 7 - 51 years), (Station 8 - 47 years), (Station 9 - 40 years). The Fire Department's Capital Improvement Plan has identified a major gap in not having a funding source for major infrastructure needs for stations 1, 5, 7, and 9.	Pages 384-385, 389	Santa Clara	No response received.	Awaiting a response from the City of Santa Clara.
8H Sunnyvale: With five of Sunnyvale's six stations being over fifty years old, there should be a facility replacement plan in place. (Station 1 - 62 years), (Station 2 - 62 years), (Station 3- 62 years), (Station 4 - 62 years), (Station 6 - 62 years). Sunnyvale's Capital Improvement Plan (CIP) states the following: "The advancement of fire service standards and continued population growth of the city establishes the recognition for the need to begin replacing or expanding older, smaller fire stations built in the 1960s. The current facilities are becoming functionally inadequate and driving the need for a master	Pages 419-420, 424	Sunnyvale	A Master Plan of Sunnyvale's six fire stations (five of which were built in the 1960s) was completed in September 2021. The Fire Station Master Plan reviewed the existing conditions, current program requirements, and assessed the stations against current best practices for optimum operation and staff health and safety. With the exception of the Fire Training Facility at Fire Station 2, the fire stations were designed to be code compliant at the time of construction and are therefore not required to be upgraded to current code. Based on the deficiencies identified in the study, options for replacement or remodeling the deficient stations were presented in the Master Plan. All stations, except Station 5, were recommended to be replaced or substantially remodeled. Fire Station 2, including the training facility, was identified for replacement and the highest priority. The recommended sequence of addressing the other stations' deficiencies was as follows: Station 1, followed by Stations 4, 3 and 6.	Already implemented. Sunnyvale adopted a 20-Year Capital Projects Plan in June 2022 to replace and remodel existing fire stations in accordance with a Fire Station Master Plan that was completed in September 2021.

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<p>plan. The master plan's recommendations will be utilized to develop a project plan which will be brought forward for consideration during the next CIP budget cycle." At this time, there appears to be funding identified to replace Station 2 but there are only remodels listed for the remaining stations.</p>			<p>In June 2022, City Council adopted a 20-year capital projects plan which included future projects to replace and remodel existing fire stations per the recommendations in the Fire Station Master Plan.</p> <p>Fire Station 2, including the training center, was identified for replacement as the highest priority. The existing single-story fire station, self-contained breathing apparatus (SCBA) building, and classroom building will be rebuilt and consolidated into a sustainably designed two-story structure. Following completion of the Fire Station 2 project, the new Fire Station 2 will be code-compliant, meet current best practices, and will create additional capacity to help maintain services as other stations are remodeled.</p> <p>The existing Station 1 is of sufficient size to incorporate key best practices with a substantial renovation, including but not limited to, a new kitchen, SCBA refilling room, ADA bathroom, ADA parking, cleaning stations, HVAC, fire sprinklers, painting, roofing, and finish upgrades. Once completed, the renovated Fire Station 1 will be code-compliant and meet or marginally meet current best practices.</p> <p>Stations 3, 4, and 6 are identical, and separate renovation projects have been planned. These 3 stations can be remodeled to incorporate key best practices including, but not limited to, a new kitchen, ADA bathroom, ADA parking, cleaning stations, HVAC, fire sprinklers, painting, roofing, and finish upgrades. An addition will be made to house a new exercise room. Once completed, the renovated Fire Stations 3, 4, and 6 will also be code-compliant and meet most current best practices.</p> <p>Additionally, the current timing of design and construction for the 5 stations:</p> <p>FS2: start Design FY23/24, Construction FY 24/25 and FY 25/26 FS1: start Design FY25/26, Construction FY 26/27 FS3: start Design FY28/29, Construction FY 29/30</p>	

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				FS4: start Design FY3 1/32, Construction FY 32/33 FS6: start Design FY34/35, Construction FY 35/36	
8I	LAHCFD: A facility replacement plan should be established for the Station 74 (El Monte) Fire Station. While it is only 26 years old, it has been rated in fair condition and does not meet the needs of a modern fire station. It does, however, have seismic protection.	Pages 447, 450	LAHCFD	LAHCFD is reviewing replacement or refurbishing of El Monte Fire Station in collaboration with CCFD. Funds have been allocated for upgrades to the station (i.e., new flooring in 2023). The timeline for the refurbishment of El Monte Fire Station is ongoing and implemented as needed in coordination with CCFD. Funds for future remodel or replacement of El Monte Fire Station will be budgeted and planned in coordination with CCFD.	LAHCFD and CCFD are jointly reviewing replacement or refurbishment of El Monte Fire Station. Timeline for implementation is ongoing and as needed. Funds will be budgeted and planned in coordination with CCFD.
8J	CCFD, Los Altos, Campbell, Los Gatos: The majority of CCFD's fire stations are older and do not meet the requirements of modern firefighting. With seven of CCFD's stations over fifty years old, a facility replacement plan should be in place. [Station 75 (City of Los Altos) - 54 years], [Station 78 (CCFD) - 74 years], [Station 79 (CCFD) - 57 years], [Station 80 (City of Campbell) - 53 years], [Station 82 (City of Los Gatos) - 62 years], [Station 83 (City of Los Gatos) - 58 years], [Station 85 (CCFD) - 57 years]. In reviewing the current Capital Improvement Plan, CCFD has identified that most facilities need some sort of update, repair, or replacement. CCFD established a capital fund in 2020 that will assist in funding the necessary improvements. Also, some facilities are not owned by the district and rely on each city or district to maintain or replace them. Most stations need a remodel to create gender separation in both sleeping areas and restrooms/shower areas.	Pages 527-528, 535	Campbell	The City will review its current fire station conditions and determine what steps to take next. A comprehensive facility replacement plan and maintenance plan will be assessed in the future.	Campbell will review fire station conditions and determine next steps, including the need for comprehensive planning. No specific timeframe identified.
			Los Altos	City of Los Altos agrees with the recommendation. As stated previously, the City Council has identified planning for all of the city's public safety facilities as a priority for 2024.	Los Altos agrees with recommendation and City Council has identified planning for all of city's public safety facilities as a priority for 2024. No further details provided.
			Los Gatos	Maintenance and repair of fire stations are the responsibility of the County Fire according to the Annexation Agreement.	Los Gatos informs that CCFD is responsible for maintenance and repair of fire stations per Annexation Agreement.
			CCFD	Accepted: Capital Improvement ongoing. CCFD continues to work through the department's Capital Improvement Plan under the guidance of the Director of Support Services to update, repair and/or replace facilities identified in the CIP. The organization will continue to strive to create gender separation in both sleeping areas and restroom/shower areas of all stations and facilities owned by the CCFD. CCFD will continue to work through contracts with	CCFD is already implementing recommendation on an ongoing basis through implementation of its Capital Improvement Plan (CIP), including updating, repairing and/or replacing facilities identified in the CIP. Renovations have been made to

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			<p>the city of Campbell, the City of Los Altos, the Saratoga Fire District, and the Los Altos Hills County Fire District to work towards the goals identified.</p> <p>In lieu of full capital replacement of facilities, CCFD has delivered kitchen, bathroom, flooring and dormitory renovations to many of the fifteen (15) fire stations and Training Center. These renovations support firefighter healthy in and healthy out initiatives and increased productivity.</p>	<p>many of the 14 fire stations and Training Center to address known deficiencies.</p>
<p>8K SCFD: The majority of fire stations, including SCFD's, are older and do not meet the requirements of modern firefighting. With two of the four stations serving SCFD being over 50 years old, there should be a facility replacement plan in place. [Headquarters (Shared with CAL FIRE) - 69 years)], and [Masten (owned by SCFD) - 57 years]. The difficulty for SCFD is the mix of state-owned and local government-owned facilities and some with shared staffing. Getting the right funding at the right time for a multiagency building project is challenging. We did not identify any existing capital projects in the current SCFD budget documents.</p>	<p>Pages 590-591, 595</p>	<p>SCFD</p>	<p>South Santa Clara County Fire District received funding from the County of Santa Clara to have repairs completed at its Masten Station. The Commissioners in coordination with staff have identified repairs to be addressed in SSCCFD 5-year plan.</p>	<p>SCFD will implement recommendation and has received funding from the County to complete repairs at its Masten Station. SCFD has identified repairs to be addressed in its 5-year plan.</p>
FIRE PREVENTION & PUBLIC EDUCATION RECOMMENDATIONS				
<p>9 Coordinate Consistency in Fire Codes: The Santa Clara County Fire Marshals Association should continue to work toward consistency in its fire codes through coordination or reduction of amendments. Amendments to vegetation management and fire sprinkler requirements should receive special attention as inconsistencies have the greatest impact on</p>	<p>Pages xiii, 25, 43</p>	<p>Santa Clara County Fire Chiefs Association</p>	<p>The Fire Marshals Association work collaboratively to provide consistency in the recently adopted fire code. The 2022 code adoption cycle commenced early in 2022 with the published California Fire Code in July 2022. Regular meetings were held with representatives from all jurisdictions. The effort included assignment of all sections of the fire code for evaluation and collaborative discussion for amendments from base code with appropriate justification. This resulted in a master draft document that was utilized as the base document for each AHJ to present</p>	<p>Association has already implemented recommendation through the joint development of a master draft fire code for each Authority Having Jurisdiction (AHJ) to utilize as the base document and to present to their governing bodies for review, amendment, and</p>

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residents and the development community.			<p>to their respective governmental bodies within Santa Clara County for review, amendment and adoption.</p> <p>Amendments are necessary and created to appropriately and effectively address the climactic, topographical or geologic hazards of a specific city or county. The Fire Marshals Association should continue to work to align amendments to best suit the needs and conditions of the local cities or county rather than simply reduce the number of amendments.</p>	<p>adoption.</p> <p>Association notes that amendments are sometimes necessary, and that they will continue to work to align amendments to best suit local needs and conditions rather than reducing the number of amendments.</p>
<p>10 Report on Status of Fire Inspections: Each jurisdiction should annually report the status of mandated inspections to its governing body in accordance with state law (California Health & Safety Code 13146.4). This will allow the governing body to assess and make decisions regarding resources and corrective action. A similar report should be submitted to the State Fire Marshal per the 2020 letter of request from the State Fire Marshal.</p>	<p>Pages xiv, 37, 44</p>	<p>Santa Clara County Fire Chiefs Association</p>	<p>Reports to the respective governing bodies are provided on an annual basis in accordance with state law.</p>	<p>Association is already implementing requirement for reporting of status of mandated inspections to the governing bodies.</p> <p>Seeking clarification on whether this reporting also includes submittal to State Fire Marshal, as recommended.</p>
<p>11 Provide Information on Plan Review and Construction Requirements: The Santa Clara County Fire Marshals Association should consider creating processes like the one used for hazardous materials for plan reviews and construction inspections. Unidocs is an excellent way to clearly convey who is responsible, where to go, and what is required for service. Updates on requirements and/or turnarounds times, and other relevant information can be kept current on this living, web-based document.</p>	<p>Pages xiv, 44</p>	<p>Santa Clara County Fire Chiefs Association</p>	<p>The intent of the recommendation is unclear. Unidocs is a repository for standardized forms and guidelines. The functionality described in the recommendation would likely require a records management system (RMS) to track the workflow of a project. Individual agencies implement and manage unique instances of records management systems, typically shared with other departments, that track workflows of the plan review and inspections processes. A tool possessing the functionality to capture workflows for plan review and hold standardized forms and guidelines across agencies would likely require a shared RMS with all requisite management, maintenance and administration at the State or County level.</p>	<p>Association will not implement recommendation and notes that implementation would be difficult given the unique needs of each service provider and the requirements to use a shared records management system that would have to be managed, maintained, and administered at the State or County level.</p>

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<p>12 Service Provider Transparency for Cities and Districts with Fire Prevention Services provided by other agencies: Cupertino, Los Gatos, Monte Sereno, Los Altos, Morgan Hill, Saratoga, Campbell, SFD, LAHCFD, SCFD should all provide an explanation and links on their websites to connect community members with the agency providing fire prevention services. Those providing the service should consider adding guidelines and checklists used by staff to assist customers.</p>	<p>Pages xiv, 38, 44</p>	Campbell	<p>The City will review its current website content and determine what, if any, updates are needed. Content that is needed will be added to the City’s website.</p>	<p>Cupertino, Los Altos, Los Altos Hills, Monte Sereno, Morgan Hill, Saratoga, LAHCFD, SCFD have already implemented the recommendation.</p> <p>Campbell (no timeframe), Los Gatos (this year), and SFD (no timeframe) will implement the recommendation.</p>
		Cupertino	<p>The City of Cupertino complies with Recommended Action #12 from report with a webpage dedicated to the Santa Clara County Fire Department.</p>	
		Los Altos	<p>Los Altos has already implemented this recommendation. The City’s website has contained a prominent page identifying the fire and medical services provider for a number of years. This link can be found at https://www.losaltosca.gov/police/page/fire-and-medical.</p>	
		Los Altos Hills	<p>The Town has already implemented this recommendation. The Town has several links to the Los Altos Hills County Fire District (LAHCFD) on its homepage, and throughout several other interior pages of the website, for the public to explore available programs for fire prevention services.</p>	
		Los Gatos	<p>The Town will work with County Fire to include this information on our website this year.</p>	
		Monte Sereno	<p>The City of Monte Sereno already provides links from City website for resident to contact service provider and has been practicing this for about 4 years.</p>	
		Morgan Hill	<p>The City of Morgan Hill website has a City Government tab which takes the user to a list of City departments. Under this section the MHFD can be located which identifies the services provided including Fire Prevention Services. The website is routinely updated with current information.</p>	
		Saratoga	<p>The City of Saratoga’s website has always contained an explanation and website links to the fire district that serves our community. No additional action is needed.</p>	
		LAHCFD	<p>This recommendation is complete. www.lahcfid.org has a link to CCFD Fire Prevention Services on the homepage. LAHCFD has also added a link to Fire Prevention Services on the Chart of Services.</p> <p>LAHCFD can advise the Town of Los Altos Hills to add a link to CCFD’s Fire</p>	

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			Prevention Services page to the Town of LAH Development Services webpage; however, LAHCFD does not manage this webpage and cannot guarantee that the update will be implemented.	
		SCFD	South Santa Clara County Fire District has their own website and will continue to work with their web developers to enhance the features while providing a user-friendly platform to the public as they navigate the web.	
		SFD	The SFD Board will provide an explanation and links on the district website to connect community members with the Santa Clara County Central Fire Protection District with whom SFD contracts for fire protection services. The SFD anticipates development not only of guidelines to assist customers but enforceable standards relating to work performed in designated emergency response and evacuation routes as described above.	
<p>13 Provide Access to Incident Data: CCFD and CAL FIRE should provide access to the incident database for every fire agency in Santa Clara County. The Fire Investigation Task Force is a best practice, and the data collected can be used to identify the fire problem countywide. The data quality must be high enough to determine what caused the fire (ignition source and material first ignited), where it occurred (fire origin in specific occupancy type, as well as geographic location), who caused it, if applicable (age, sex, etc.), and why it occurred (the action that brought the ignition source and material first ignited together). A shared database/geocoded map would facilitate the creation of programs that target specific populations and occupancies in areas at risk.</p>	<p>Pages xiv, 40, 44</p>	CAL FIRE	<p>Regarding Recommendation 13 in the Report, CAL FIRE appreciates the recommendation. While the recommendation would require each agency to enter into some type of a JPA with a monetary impact to each agency, CAL FIRE supports exploring opportunities for increased efficiencies for the investigation of origin and cause of unwanted fires.</p>	<p>CAL FIRE appreciates recommendation and supports exploring opportunities for increased efficiencies for the investigation of origin and cause of unwarranted fire.</p>
		CCFD	<p>Accepted: Implementation TBD: Implementation of a shared Records Management System (RMS) where data between multiple agencies could be compiled and shared would be beneficial. Not all fire agencies within the county operate on the same system so technological challenges still exist. With the projected move to National Emergency Response Information System (NERIS) this could be feasible in the future. https://www.usfa.fema.gov/nfirs/neris/</p>	<p>Implementation to be determined. CCFD accepts recommendation but informs that there are technological challenges with compiling and sharing data between multiple agencies currently. CCFD informs that implementation of recommendation could be more feasible in the future with the anticipated move to a national level information system.</p>

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<p>14 Coordinate Public Education re. Community Risk Reduction: Public education regarding community risk reduction is sparse and distinct among the agencies. Many rely on their websites to provide information and links. Creating a set of coordinated materials, programs, and messages, based on the identified fire (and EMS) problem(s), would go a long way in providing a clear, consistent message to targeted occupancies and populations throughout the county. A Public Education Task Force, working with local CERT and Red Cross groups, would be a best practice in efficiency as well as maximize the potential for behavior change in impacted populations. The Santa Clara County Fire Marshals Association should coordinate this recommendation with all the fire agencies in the County.</p>	<p>Pages xv, 44</p>	<p>Santa Clara County Fire Chiefs Association</p>	<p>The fire agencies have collaboratively worked together for past and ongoing combined campaigns. Fireworks safety or "Ready, Set, Go" are examples of combined campaigns that are coordinated through the Community Education of the fire agencies in the County.</p>	<p>Association already implementing recommendation. An example is the fireworks safety "Ready, Set, Go" campaign.</p>
EMERGENCY MANAGEMENT RECOMMENDATIONS				
<p>15 Emergency Operations Plan Updates: The County Office of Emergency Management should develop a schedule for regular updates of the Emergency Operations Plan.</p>	<p>Pages xv, 49</p>	<p>County Office of Emergency Management</p>	<p>The current January 2022 Santa Clara County Emergency Operations Plan (EOP) is reviewed every 2 years and revised every 5 years. This year Santa Clara County has been selected by CalOES to participate in their review and approval process for Operational Area EOP's. Beginning in June/July 2024, the Office of Emergency Management will be utilizing the new CalOES EOP Crosswalk in the next revision to the County's Emergency Operations Plan to ensure alignment between the County and the State's procedures. This initiative ensures compliance with CalOES' 2024 Updates to the County Emergency Plan Legislation Content, Submission, and Review. Key topics covered include Access and Functional Needs, cultural</p>	<p>County EOM is already implementing recommendation.</p>

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			competency, emergency sheltering, transportation between shelters and community resilience centers, and animal care during disasters.	
<p>16 Emergency Management Outreach: The County Office of Emergency Management should build community resiliency to disasters through regular outreach and scheduled drills.</p>	Pages xv, 49	County Office of Emergency Management (County EOM)	<p>The Office of Emergency Management will continue its efforts to build community resilience to emergencies and disasters by focusing on enhancing public messaging across communication channels, conducting community outreach initiatives, and effectively coordinating the Operational Area Joint Information System. The Office of Emergency Management also maintains the following programs to ensure building community resiliency to disasters:</p> <ul style="list-style-type: none"> • Community Outreach Events • AFN & Cultural Competency Workgroup • NGO/VOAD Liaison • Training & Exercise <p>This year’s planned exercises are:</p> <ul style="list-style-type: none"> • Active Attacker TTX • Regional Supply Chain TTX • Supply Chain Resilience TTX • Commodities Point of Distribution (CPOD) Full-Scale Exercise. <p>Emergency Management Training:</p> <ul style="list-style-type: none"> • Delivered 38 trainings. • Held quarterly Alert and Warning Alert SCC Basic Notifier Training. 	County EOM is already implementing recommendation.

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<p>17 Fire Safe Council Representation: The County Office of Emergency Management should consider adding a representative from the Santa Clara County Fire Safe Council as a partner in plan updates and revisions.</p>	<p>Pages xv, 49</p>	<p>County Office of Emergency Management (County OEM)</p>	<p>The County Office of Emergency Management continues engagement with our Fire Safe Council, some of the most recent larger endeavors were the Wildfire Annex to the Emergency Operations Plan, the 2023 Community Wildfire Protection Plan, and the Multi-Jurisdictional Hazard Mitigation Plan (MJHMP).</p> <p>The Wildfire Annex was initially completed in 2019. The OEM underwent a planning endeavor inviting Op Area, Regional, State and Federal partners/stakeholders this included members from the Fire Safe Council who were also invited to all sub-working group meetings and planning endeavors in effort to gain their insight and experience.</p> <p>The Community Wildfire Protection Plan was updated concurrently with the MJHMP. The OEM and Fire Safe Council collaborated for 15 months to integrate the two planning efforts in a meaningful and effective way. A representative from the Office of Emergency Management and the Santa Clara County Fire Department actively participated in the CWPP planning process. Conversely, the CWPP leadership team (OEM, SCCFD, Fire Safe Council) was involved and informed the MJHMP planning process. There were several public meetings for each planning initiative, and each meeting included presentations about the Multijurisdictional Hazard Mitigation Plan. The Fire Safe Council will be included in the upcoming EOP review.</p>	<p>County OEM has already implemented the recommendation.</p>
<p>18 Reference Community Wildfire Protection Plan: The County Office of Emergency Management should include references to the Community Wildfire Protection Plan (CWPP) in the wildfire threat summary portion of the Santa Clara County Emergency Operations Plan to help ensure coordination.</p>	<p>Pages xv, 49</p>	<p>County Office of Emergency Management (County OEM)</p>	<p>The Santa Clara County Office of Emergency Management collaborated with the Santa Clara Fire Safe Council with development of the Community Wildfire Protection Plan (CWPP). When the current Emergency Operations Plan is revised appropriate CWPP references will be added.</p>	<p>County EOM will implement recommendation when it revises the Emergency Operations Plan.</p>

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EMERGENCY COMMUNICATIONS RECOMMENDATIONS					
19	CAD-to-CAD Interoperability: Establish a CAD-to-CAD connection between dispatch centers to enhance interoperability. This connection would enable the transfer of information and real-time monitoring of neighboring agency resource status. It would streamline the process of requesting resources from neighboring centers and facilitate the determination of available resources outside the center for specific incidents. Silicon Valley Regional Interoperability Authority (SVRIA) should provide the coordination with all the Fire Dispatch Centers to meet this recommendation.	Pages xv, 57	Silicon Valley Regional Interoperability Authority (SVRIA) to coordinate with the fire agencies and dispatch centers.	<ol style="list-style-type: none"> SVRIA can assist and support fire agencies who seek to advance CAD-to-CAD Interoperability. Resource limitations currently exist, and new financial and staff resource investments would be needed to implement this recommendation. SVRIA is a lean organization by design. Its annual budget is approximately \$5M and contract personnel do not total 1.0 full-time equivalent (FTE) in staff. The SVRIA Executive Director has already contacted a leading CAD-to-CAD solution provider, Emerging Digital Concepts, and the CAD vendor for several fire agencies in Santa Clara County, Hexagon, to fully understand the project scope and cost. These details have been shared with SVRIA's Working Committee which is made up of staff from Santa Clara County and member cities. The timeframe for implementation would be three to five years. SVRIA intends to support fire agencies if they decide to move forward with the recommendation. 	<p>SVRIA will support fire agencies if they want to implement this recommendation.</p> <p>SVRIA has contacted a leading service provider and a vendor to understand the scope, cost, and timeframe for achieving CAD-to-CAD interoperability.</p>
20	AVL Dispatch of Resources: Gilroy, Morgan Hill, San Jose, Sunnyvale, CCFD, and SCFD are not currently utilizing Automatic Vehicle Location (AVL) technology to dispatch the closest available resource for emergencies. By integrating AVL into the CAD system through GIS mapping, the system can identify and dispatch the nearest unit to the incident. AVL Dispatch can help improve overall response times, potentially making a significant difference in critical calls. Each of these agencies should implement AVL dispatch in their dispatch center.	Pages xvi, 57	<p>Gilroy</p> <p>Morgan Hill</p> <p>San Jose</p> <p>Sunnyvale</p>	<p>Implementation of the recommendation depends on the policy and funding directions of the Gilroy City Council. In the end, City Council direction is achieved through ongoing budget and policy discussions concerning any service in and for the City of Gilroy.</p> <p>The Morgan Hill Fire Department has received software and hardware for AVL. We are currently testing the AVL technology with a launch date in 2024.</p> <p>The City is in the process of implementing this recommendation by Fall 2024.</p> <p>The City began its CAD update project as part of the approved budget in FY 18/19. This project was a major undertaking that involved DPS, the Department of Public Works that manages fleet, IT, and the Community</p>	<p>Defers to Gilroy City Council, without a substantive response. LAFCO staff inquired further and were informed that the City will not be providing any additional information.</p> <p>Morgan Hill will implement recommendation in 2024.</p> <p>San Jose implementing this recommendation and completion is expected by Fall 2024.</p> <p>Sunnyvale will not implement recommendation. City is currently completing a major CAD update</p>

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			<p>Development-Building Division. The project is now well underway and expected to go-live in the near future.</p> <p>The project as designed and scoped in 2018 did not include emerging technology such as AVL. CAD is expected to be re-studied in 10-year increments. DPS staff may choose to study AVL technology in the next CAD upgrade project. A significant financial investment and commitment of staff time would be required to implement this recommendation.</p>	<p>project, which was designed and scoped in 2018 and did not include emerging technology such as AVL. City may choose to study AVL in 10 years, as part of the next CAD update.</p>
		CCFD	<p>Accepted: CCFD AVL implementation goal of Q3 of 2024. CCFD and Santa Clara County Communications worked together for a successful implementation of the COTs CAD in Q3 of 2023. The second phase of the CAD implementation for CCFD is for AVL based dispatching that is planned to go live in Q3 of 2024, allowing for 9 months of data before the AVL implementation. CCFD will continue working with executive leadership at Santa Clara County Communications for opportunities to integrate CAD with other PSAPs and/or discuss AVL based unit sharing capabilities with other fire jurisdictions within the County.</p>	<p>CCFD is implementing the recommendation and expects to complete the first phase by Q3 of 2024. A second phase of CAD implementation would then begin with AVL based dispatching. CCFD is also working with County Communications to find opportunities to integrate CAD with other PSAPs and/or to discuss AVL based unit sharing capabilities.</p>
		SCFD	<p>South Santa Clara County Fire District will be looking for funding options to budget for AVL. Once identified it will be presented to the Board of Commissioners as an agenda item for recommendations.</p>	<p>SCFD will be looking for funding options to budget for AVL and any identified options will be presented to Board of Commissioners for recommendations.</p>
<p>21 Data Quality and Access: The Santa Clara County Fire Chiefs should coordinate data standardization among the fire agencies, promote a single CAD system for the County with access for each agency to review their data sets, and all agencies should review the quality of inputs by their personnel.</p>	<p>Page xvi</p>	<p>Santa Clara County Fire Chiefs Association</p>	<p>The recommendation may be on face value cost prohibitive. The SCCFCA supports exploring opportunities for increased efficiencies for Computer Aided Dispatch Systems.</p>	<p>Association says specific recommendation may be too costly to implement. Supports exploring increased efficiencies for CAD systems.</p>

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<p>22 Communications Feasibility Study: Due to their existing Joint Powers Agreement (JPA) with the service providers, Silicon Valley Regional Interoperability Authority (SVRIA) should commission a comprehensive feasibility study to address weaknesses in the overall emergency communications system in the county. The study should focus on reducing the number of Public Safety Answering Points (PSAPs), establishing a common Computer-Aided Dispatch (CAD) platform for fire and EMS agencies, and evaluating the benefits and challenges of combining fire and EMS dispatch centers, at least virtually. This study will provide valuable insights to improve services for individual agencies and the entire county. SVRIA's mission aligns with the goal of this proposed study, and it can facilitate collaboration and support for implementing improvements.</p>	<p>Pages xvi, 58</p>	<p>Silicon Valley Regional Interoperability Authority (SVRIA)</p>	<ol style="list-style-type: none"> SVRIA can assist and support elected officials and fire agencies who seek to regionalize Public Safety Answering Points (PSAP) and 9-1-1 emergency communications centers. SVRIA's success as a JPA is based on its mission, fiscal and voting equity, and is a model for regional cooperation. SVRIA's annual budget is approximately \$5M and contract personnel do not total 1.0 full-time equivalent (FTE) in staff. No resources are currently identified to complete the feasibility study. An estimate to complete the study would be \$75K to \$125K. SVRIA has already identified nearly \$50 million in lifecycle replacement of the existing radio system over the next 10 years just to maintain the current service level. Significant fiscal resource limitations, technical challenges, and public policy decisions currently exist to implement a regional fire, rescue, and EMS communications center. Substantial, unidentified, and unbudgeted new financial and staff resource investments would be needed to implement a regional PSAP, likely exceeding \$125M. The timeframe for implementation of the feasibility report would be one to two years. SVRIA intends to support its members if they move forward with the recommendation. 	<p>SVRIA can assist and support agencies that want to implement this recommendation.</p>
<p>WUI HAZARD MITIGATION IN SANTA CLARA COUNTY RECOMMENDATIONS</p>				
<p>23 Coordinate Community Wildfire Protection Plan Updates: Santa Clara County Fire Safe Council should coordinate CWPP updates with particular emphasis on ensuring all communities within Santa Clara County are participating (Milpitas does not have an Annex).</p>	<p>Pages xvi, 74</p>	<p>Santa Clara County FireSafe Council (SCCFSC)</p>	<ol style="list-style-type: none"> Participation in the CWPP by any county entity such as a town or municipality is totally voluntary and up to the specific town or municipality to participate or not. SCCFSC does not have the authority to mandate or compel a town or municipality to participate. That said, as was the case in the 2016 CWPP lead by SCCFSC and in this 2023 update, also led by SCCFSC, we solicited and requested participation in the CWPP. At the time in late 2021 or early 2022, Milpitas was not able to participate. Subsequently, since the start of 2024, SCCFSC has worked closely with 	<p>SCCFSC is already implementing recommendation. SCCFSC is working with the Milpitas to create an Annex for Milpitas. If SCCFSC receives the necessary funding and commitments by July 1, 2024, then the Milpitas Annex update process could start in July of 2024 and be completed by March 31, 2025. After which, the</p>

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			<p>Milpitas’ new Fire Chief, Jason Schoonover, on collaborating with Milpitas to create an annex for Milpitas. Chief Schoonover is very supportive of this effort. On February 7, 2024, Santa Clara FireSafe Council’s CEO, Seth Schalet and Amanda Brenner Cannon, FireSafe’s Program Director and County Wildfire Coordinator presented our plans for continuing with the CWPP update for individual annexes. As the President of the County Fire Chiefs Association, Chief Schoonover of Milpitas participated in that presentation. Subsequently, Both Amanda and Seth held a follow-up meeting with Milpitas’s Deputy Chief, Fire Operations, Galahad, Zamora and the Milpitas Emergency Management Coordinator, Toni Charlop, on how to best move forward with the Milpitas annex process. Milpitas is currently involved in several tasks including updating and seeking formal adoption of their Local Hazard Mitigation Plan. We agreed that Milpitas will take time to assess the annex process.</p> <p>2. Santa Clara County FireSafe Council is willing to start this process as soon as reasonably possible. To do so requires specific, dedicated funding for SCCFSC to create a Scope of Work , Budget and Timeline estimate with the buy-in from the Milpitas team with respect to dedicating resources to support this effort. SCCFSC is confident that should the needed funding be provided by July 1, 2024, then SCCFSC would start work on the Milpitas annex update in July of 2024, and look to complete its annex work by March 31, 2025, or earlier if possible. Once SCCFSC completes its annex for Milpitas, in order to be adopted and incorporated within the CWPP Story Map and Project Tracker Dashboard (See here for these: https://santa-clara-cwppscfc.hub.arcgis.com/), Milpitas will need its governing body to formally approve the annex for adoption to be placed in the CWPP. The timeline for the Milpitas governing body is not within SCCFSC to determine, and it is our hope that it could take place within 90 days after we complete our annex work for Milpitas.</p>	<p>City Council would need to formally approve the Annex for adoption to be placed in the CWPP.</p>

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<p>24 Multi Party Fuel Mitigation, monitoring and outreach: Santa Clara County Fire Safe Council should concentrate on multi-party mitigation, monitoring, and outreach in the CWPP update. Santa Clara County Fire Safe Council should consider combining mitigation strategies from city Annexes into a single list that can be used to locate fuel breaks and fuel modifications to protect multiple jurisdictions, recognizing efficiencies of scale. The list should be prioritized to fund the most significant risks to the County first. The Santa Clara County Fire Safe Council should also develop public messages and online tools for all fire agencies to echo and make available to residents. Grants are available to fund projects. Implementation of projects should involve staff of impacted fire agencies, cities, and County OES, as well as hired contractors. Napa, Marin, and San Diego counties have already implemented this best practice and can serve as examples.</p>	<p>Pages xvi, 74</p>	<p>Santa Clara County FireSafe Council</p>	<p>1. The current CWPP update, and deliverables is based upon a \$250,000 one-time grant awarded to Santa Clara County FireSafe Council by CAL FIRE’s SCU Unit. As such, CAL FIRE specified the terms associated with the deliverables as set forth in the grant application and awarded grant agreement. As per LAFCO’s stated request in #24, “Santa Clara County Fire Safe Council should concentrate on multi-party mitigation, monitoring, and outreach in the CWPP update.” While SCCFSC agrees with that stated goal, we are required to adhere to the deliverables specified in the grant award, by the funder CAL FIRE. That is not one of the specific deliverables in the grant application. SCCFSC is more than willing to take on this task and supports this strategy. In our County Coordinator grant award provided by CAL FIRE through the California Fire Safe Council, one of the deliverables is a GIS based Story Map and Project Tracker Database that we are currently working on. (See here for these: https://santa-clara-cwpp-sccfc.hub.arcgis.com/)</p> <p>Also, LAFCO #24 requests “The list should be prioritized to fund the most significant risks to the County first. The Santa Clara County Fire Safe Council should also develop public messages and online tools for all fire agencies to echo and make available to residents. Grants are available to fund projects. Implementation of projects should involve staff of impacted fire agencies, cities, and County OES, as well as hired contractors. Napa, Marin, and San Diego counties have already implemented this best practice and can serve as examples.” Santa Clara County FireSafe Council agrees with this recommendation by LAFCO. Our County Coordinator grant referenced above is a one-time, nonrenewable grant through the California Fire Safe Council. This grant and its funding will expire on or before December 31, 2024, pending the remaining balance to complete the grant deliverables. SCCFSC is familiar with the work of Napa, Marin, and San Diego, and each of those entities receive some level of dedicated funding, and in the case of Marin specifically through Measure C funds and a Joint Powers</p>	<p>SCCFSC agrees with recommendation. SCCFSC is willing to implement recommendation, provided the County funds the effort over a period of 5-years at \$250K annually.</p> <p>SCCFSC notes if the County funds the effort over a period of 5-years at \$300K, they would be able to hire a grant writer to apply for and secure grants to fund high priority fire prevention and protection projects.</p>

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			<p>Agreement (JPA), they established the Marin Wildfire Protection Authority that in part, through dedicated property tax assessments, provides approximately \$20 million a year dedicated to a variety of hazardous fuel reduction programs along with community outreach and education initiatives. Please see the funding allocation and related deliverables for the Marin Wildfire Protection Authority here: https://www.marinwildfire.org/about-mwpa/funding-allocation. Santa Clara County FireSafe Council’s CEO has an effective professional collaboration with MWPA’s CEO, Mark Brown.</p> <p>2. Santa Clara County FireSafe Council requests that the Santa Clara County Board of Supervisors fund the renewal of SCCFSC’s County Coordinator role for a period of five (5) years at \$250,000 per year, and such funding would be dedicated to supporting all the recommendations specified in number #24. This will enable SCCFSC to cover staff costs and retention, the support of the ArcGIS database and the costs of working and collaborating with all county agencies to achieve the recommendations outlined in #24 and in #25, the annual update of the Countywide Community Wildfire Protection Plan (CWPP). LAFCO recommendations number #24 and #25 are interrelated tasks and objectives and the two can and should be managed in tandem.</p> <p>With dedicated funding of \$250,000 per year, over a five (5) year contract award, Santa Clara County FireSafe Council can combine LAFCO objectives #24 and #25 and achieve an integrated, unified countywide messaging and project tracking, prioritized to mitigate risks across the county’s Wildland Urban Interface (WUI) areas. Should the County award SCCFSC an annual contract of \$300,00 per year for a period of five (5) years, SCCFSC would be able to also hire and retain a dedicated grant writer, specifically dedicated to research, applying for and securing grants to fund and support identified project priorities such as fuel breaks, escape routes, tree removal, FireWise USA</p>	

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				<p>program funding, Hazardous Impact Zone (HIZ) defensible space inspections and other countywide priorities for vegetation management and risk reduction as set forth in SCCFSC’s collaboration with Cannon be appointed as a non-voting member of the association and LAFCO’s Technical Advisory Committee (TAC), solely for the purpose of the CWPP updates and objectives of both LAFCO #23 and #24 recommendations. Santa Clara County FireSafe Council recommends commencing this funding by July 1, 2024, and a Scope of Work (SOW) and project milestones will be established collaboratively between SCCFSC and the County Fire Chiefs Association. Santa Clara County FireSafe Council would submit quarterly reporting on the use of funds to the County Fire Chiefs Association and County Board of Supervisors, create a KPI dashboard for public access (adding on to the Story Map and Project Tracker Database) to track expenditures against deliverables. SCCFSC’s CEO would attend regular Board of Supervisor meetings to report out and answer BOS questions.</p>	
25	<p>Annual Updates of the CWPP: Santa Clara County Fire Safe Council should conduct annual CWPP and fire agency updates regarding project planning, implementation, and maintenance.</p>	Pages xvi, 74	Santa Clara County FireSafe Council	<ol style="list-style-type: none"> 1. SCCFSC fully endorses this LAFCO request. The key would be to clearly define what constitutes an “annual CWPP and fire agency updates” for the purposes of this objective. SCCFSC believes this is not a wholesale update for the purposes of creating a new CWPP document, but rather, building upon the current CWPP and updating it, and adding “project planning, implementation, and maintenance” components. SCCFSC would continue to maintain the countywide CWPP under its role as the County Wildfire Coordinator and through the Project Tracker Database and CWPP Story Map, add new projects, new annex updates, keep the Project Tracker Database updated, using ArcGIS to visually display project connectivity and gaps that could then be used by the County Fire Chiefs Association to establish countywide risk mitigation project priorities. 2. SCCFSC is willing to commence this work as soon as dedicated funding is allocated and available for use. We believe this can also be rolled 	

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			<p>into the costs SCCFSC has already identified in our response to LAFCO numbers #23 and #24, and the deliverables of #25 will be incorporated into the requested \$250/\$300,000 per year annual funding over the course of a new five (5) year contract for SCCFSC. We believe the timeframe to implement this could start on July 1, 2024, upon securing the dedicated funding request and the implementation timeline would be determined in the SOW and project milestones as approved by the County Fire Chiefs Association, who would oversee SCCFSC’s efforts.</p>	
<p>26 Annual CWPP Project Coordination Meetings: Santa Clara County Fire Safe Council should conduct annual project coordination meetings between fire agencies, land management agencies, local non-profits, and the Santa Clara County Fire Safe Council to evaluate project priorities and review project accomplishments.</p>	<p>Pages xvi, 74</p>	<p>Santa Clara County FireSafe Council</p>	<ol style="list-style-type: none"> 1. SCCFSC fully supports this LAFCO request. In part, this is one of the deliverables of our California Fire Safe Council County Coordinator grant, the one-time grant funding for our County Coordinator role that expires December 31, 2024. SCCFSC would implement this and role this objective into the combined LAFCO number #23, #24 and #25 deliverables. We see this not as a standalone objective in and of itself, but rather, part of the integrated countywide Wildfire County Coordinator role that SCCFSC currently serves under the grant. 2. SCCFSC is willing to commence this work as soon as dedicated funding is allocated and available for use. We believe this can also be rolled into the costs SCCFSC has already identified in our response to LAFCO numbers #23 and #24, and the deliverables of #25 will be incorporated into the requested \$250/\$300,000 per year annual funding over the course of a new five (5) year contract for SCCFSC. We believe the timeframe to implement this could start on July 1, 2024, upon securing the dedicated funding request and the implementation timeline would be determined in the SOW and project milestones as approved by the County Fire Chiefs Association, who would oversee SCCFSC’s efforts. We believe the first Annual CWPP Project Coordination Meeting could take place before December 31, 2024, should SCCFSC’s funding request be granted and made available by July 1, 2024. 	

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<p>27 Maintain CWPP Project Database: Santa Clara County Fire Safe Council should maintain an extensive project database available to the community.</p>	<p>Pages xvi, 74</p>	<p>Santa Clara County FireSafe Council</p>	<ol style="list-style-type: none"> 1. SCCFSC fully supports this LAFCo request. In part, this is one of the deliverables of our California Fire Safe Council County Coordinator grant, the one-time grant funding for our County Coordinator role that expires December 31, 2024. SCCFSC would implement this and role this objective into the combined LAFCO number #23, #24, #25 and #26 deliverables. We see this not as a standalone objective in and of itself, but rather, part of the integrated countywide Wildfire County Coordinator role that SCCFSC currently serves under the grant. 2. SCCFSC is willing to commence this work as soon as dedicated funding is allocated and available for use. We believe this can also be rolled into the costs SCCFSC has already identified in our response to LAFCO numbers #23 and #24, and the deliverables of #25 and #26 and will be incorporated into the requested \$250/\$300,000 per year annual funding over the course of a new five (5) year contract for SCCFSC. We believe the timeframe to implement this could start on July 1, 2024, upon securing the dedicated funding request and the implementation timeline would be determined in the SOW and project milestones as approved by the County Fire Chiefs Association, who would oversee SCCFSC’s efforts. Should SCCFSC’s funding request be granted and made available by July 1, 2024, SCCFSC can make its initial deliverable for this by December 31, 2024, using our current Project Tracker Database as a template for the County Fire Chiefs Association to ultimately adopt. 	
<p>28 Funding Santa Clara County Fire Safe Council: The Santa Clara County Fire Safe Council is actively working at a countywide level to improve mitigation efforts. While the FireSafe Council has access to some grant funding, the FireSafe Council needs sustainable funding to provide consistent long-term service. AP Triton recommends Santa Clara County</p>	<p>Pages xvi, 74</p>	<p>Santa Clara County (County Executive's Office or other Dept.)</p>	<p>The County of Santa Clara has provided one-time funding to support the Santa Clara County FireSafe Council over the years at the direction of the Board of Supervisors through the County's annual budget process. The County, however, is facing a significant structural deficit that will have a negative impact on core safety net services. The County appreciates AP Triton's recommendation that funding for projects within a fire agency's jurisdiction should be budgeted by the fire agency in accordance with CWPP timeframes.</p>	<p>Implementation uncertain given that County is facing a significant structural deficit that will have a negative impact on core safety net services.</p> <p>County agrees that fire agencies should budget and fund projects within their jurisdiction consistent</p>

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provide some level of consistent funding each year to the Fire Safe Council. In addition, funding for projects within a fire agency's jurisdiction should be budgeted by the fire agency in accordance with CWPP timeframes.				with CWPP timeframes.
GOVERNANCE STRUCTURE ALTERNATIVES RECOMMENDATIONS				
29 SFD: 11-16: There are potential alternatives with regards to SFD's governance and administration, where duplicated efforts could be minimized, as identified in LAFCO's Countywide Fire Service Review in 2010 and in Section III: Governance Structure Alternatives of this report. The review affirms that there are redundancies in SFD's current service structure that could be more efficient with just one fire district serving the area. It is recommended that SFD's receptiveness to reorganization to enhance services efficiencies be assessed.	Page xviii, Page 562	CCFD	CCFD agrees that there may be potential alternatives for SFD, CCFD however, will continue to work collaborative with SFD in the delivery of operational assets, fire prevention product delivery, CERRS delivery and fuels reduction efforts through the Pre-Fire Management and Wildfire Resilience Program. These services are delivered through contract by CCFD to SFD.	CCFD agrees that there are potential alternatives for SFD but will continue to provide services to SFD. SFD disagrees with recommendation and will not implement it.
SFD	SFD does not agree with alternatives purportedly identified in LAFCO's Countywide Fire Service Review in 2010 or in section III: Governance Structure Alternatives in the present report. The SFD is not receptive to reorganization/ dissolution as SFD maintains that neither would enhance service efficiencies already being provided under contract.			
30 Gilroy, Morgan Hill and SCFD: Exploring options for alternative service structures, such as joint powers authorities combining operations of two or more neighboring agencies, could potentially bring efficiencies and value-added services to Morgan Hill, Gilroy, and SCFD. While CAL FIRE provides contractual service of a large-scale fire agency to Morgan Hill and SCFD, creating a larger local entity consisting of Morgan Hill, Gilroy,	Page xviii, Page 135, Page 201	Gilroy	Implementation of the recommendation depends on the policy and funding directions of the Gilroy City Council. In the end, City Council direction is achieved through ongoing budget and policy discussions concerning any service in and for the City of Gilroy.	Morgan Hill and SCFD will not implement recommendation. Both report that they already have agreements with neighboring fire service providers and sufficient coordination with them. Gilroy defers to Gilroy City Council, without a substantive response. LAFCO staff inquired further and
Morgan Hill	MHFD, South Santa Clara County Fire District, and Gilroy Fire Department have Boundary Drop Agreements, Mutual Aid Agreements, and Auto Aid Agreements in place to support each other while serving the Community. We've established common communications, standardized operating guidelines, and have routine interagency trainings.			

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<p>and SCFD with a unified structure could offer benefits such as increased accountability, improved efficiency, and enhanced effectiveness in delivering fire services to the community. While reorganization, consolidation, and other shared service structures will likely have efficiencies from which agencies can benefit, if they are facing service-related constraints, these structure alternatives do not provide a singular solution to all constraints to services and must be combined with other strategies. It is recommended that SCFD and the cities of Morgan Hill and Gilroy enter into a Memorandum of Understanding, in coordination with CAL FIRE, outlining the agencies' commitment to providing long-term cooperative fire services and establishing a joint strategic planning team to assess potential cooperative service elements for implementation.</p>		CAL FIRE	<p>CAL FIRE does not have the authority to speak or act on behalf of three local government jurisdictions related to forming a joint powers authority. CAL FIRE is obligated via the public resources code to evaluate official requests for proposal to enter into Cooperative Fire Protection Agreements with local government agencies. Exploring options for alternative service delivery models among local government agencies is a local initiative.</p>	<p>were informed that the City will not be providing any additional information.</p> <p>CAL FIRE defers to local government agencies on such matters.</p>
		SCFD	<p>Morgan Hill FD, South Santa Clara County Fire District and Gilroy FD have Boundary Drop Agreements, Mutual Aid Agreements, and Auto Aid Agreements in place to support each other while serving the community. We've established common communications, standardize operating guidelines, and have routine interagency trainings.</p>	
<p>30A Gilroy: Considering the staffing and facility constraints specific to the City of Gilroy, collaborating with the City of Morgan Hill and SCFD to establish a larger entity may hold particular value.</p>	Page 135	Gilroy	<p>Implementation of the recommendation depends on the policy and funding directions of the Gilroy City Council. In the end, City Council direction is achieved through ongoing budget and policy discussions concerning any service in and for the City of Gilroy.</p>	<p>Defers to City Council, without a substantive response. LAFCO staff inquired further and were informed that the City will not be providing any additional information.</p>

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30B	Morgan Hill: While Morgan Hills’ services are satisfactory and appear to be sustainable, there are facility capacity constraints and regionalization could offer opportunities to pool resources, share expertise, and optimize operations, leading to improved service delivery	Page 201	Morgan Hill	The MHFD appreciates the study identifying that our services are sustainable, and we believe meeting the Santa Clara County EMSA requirements of ensuring we meet 95% of our EMS calls within 7 minutes and 59 seconds is above a satisfactory standard. With the addition of our third station, we anticipate our percentage to increase thus providing a greater service to the Community and our residents.	Morgan Hill will not implement. Believes that with the addition of a third fire station, their ability to timely respond to EMS calls will increase, and thus provide greater service to the residents.
30C	SCFD: SCFD has the economies of scale through its contract with CAL FIRE that allow for greater efficiency and effectiveness. However, due to financing constraints, and the need to either enhance revenues or reduce service costs, there may be further opportunities for regionalization between Morgan Hill, Gilroy, and SCFD to form a larger local entity.	Page 597	SCFD	SSCCFD Commissioners appreciates LAFCO’s thorough review of the countywide fire service and will continue to work with County Executive and the Board of Directors/Supervisors to ensure we are providing the best service possible to our community.	SCFD will not implement but will continuing to work with the County to ensure District is providing best service possible to community.
31	Mountain View, Palo Alto, Sunnyvale, Santa Clara, and CCFD: Exploring options for alternative structures, such as joint powers authorities combining two or more neighboring agencies (Mountain View, Palo Alto, Sunnyvale, Santa Clara, and CCFD), could potentially bring efficiencies and value-added services to Mountain View and other smaller fire service providers in Santa Clara County. Creating a larger entity with a unified structure can offer benefits such as increased accountability, improved efficiency, and enhanced effectiveness in delivering fire	Page 237 (Mountain View); Page 279 (Palo Alto); Page 391 (Santa Clara); Page 426 (Sunnyvale); and Page 537 (CCFD)	Mountain View	<p>The City enjoys a very collaborative and cooperative relationship with our neighboring fire agencies, including Palo Alto, Sunnyvale, Santa Clara, and Central County Fire Department (CCFD). This includes participating in regional trainings, providing and receiving mutual aid during critical incidents, and frequently sharing resources and knowledge. The City is proud to provide a well-run, transparent, and effective fire service for the community, as the report noted.</p> <p>The City recognizes the work that has been conducted in prior years to explore alternative fire service structures, including combining agencies. Ultimately, it has been determined that moving toward a combined fire service or a Joint Powers Authority is not in the best financial or operational interest of the City of Mountain View.</p> <p>The City will not be implementing this recommendation; however, we are</p>	<p>Mountain View, Palo Alto, and Sunnyvale will not implement the recommendation.</p> <p>CCFD willing to explore recommendation and other opportunities to share resources to improve efficiencies.</p> <p>Awaiting response from City of Santa Clara.</p>

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<p>services to the community. While Mountain View’s services are satisfactory and appear to be sustainable, there could be opportunities to pool resources, share expertise, and optimize operations, leading to improved service delivery.</p>			<p>dedicated to working collaboratively with our partners to ensure the best possible outcomes for our community and the region, and we look forward to the opportunity to engage in further discussions on this and other important matters with LAFCO and our neighboring agencies.</p>	
		Palo Alto	<p>The decision to combine with a neighboring fire agency would have to come from the direction of the governing bodies over the identified agencies. The City is satisfied with the proven effectiveness of the current auto-aid and mutual-aid agreements with neighboring fire departments. Efficiencies have been utilized with Mountain View with a shared computer automated dispatch system.</p>	
		Santa Clara	<p>No response received.</p>	
		Sunnyvale	<p>DPS was formed in 1950 as a public safety model, where all sworn personnel are trained as police officers, firefighters, and EMTs. This factor alone would make the formation of a JPA difficult, if not impossible, to incorporate existing staff from other jurisdictions as shared employees of the JPA without great expense to taxpayers to re-train all JPA employees in all three disciplines.</p>	
		CCFD	<p>CCFD will continue to be willing to explore the ability to share resources to improve on efficiencies in service delivery to the community.</p>	
<p>32 Contract County. Six counties in California have opted to provide contract services to the State to fill CAL FIRE's obligations with their counties. Given the changes to fire service that have occurred over the last two decades, reassessing the possibility of Santa Clara County transitioning to a “contract county” may be warranted. Inclusion of Alameda County and Contra Costa County in the restructuring, should their fire agencies express interest, would create a more cohesive fire service structure in the Bay Area</p>	<p>Pages xix, 94</p>	<p>Santa Clara County (County Executive's Office or other Dept.)</p>	<p>The County appreciates that this recommendation may bring significant service enhancements to our community and will explore this possibility in future analyses.</p>	<p>County will explore this possibility in future analyses. No specific timeframe identified.</p> <p>CAL FIRE has special concerns with recommendation and provides further information on what “contract county” status means and how it is achieved.</p>
		<p>CAL FIRE</p>	<p>CAL FIRE has special concerns about Recommendation 32 in the Report, which states that the County should evaluate the possibility of Santa Clara County becoming a “contract county” by assuming fire protection responsibility for State Responsibility Area (SRA) lands within Santa Clara County where CAL FIRE currently provides fire protection and other services. Since the Report provides only a few sentences explaining this proposal, CAL FIRE would like to take this opportunity to better explain what “contract county” status is and how it is achieved.</p>	

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<p>and likely enhance bargaining power with the State. A challenge may be CAL FIRE’s long-term established presence in the County and existing infrastructure that is in place.</p>			<p>Sections 4129, et seq., of the California Public Resources Code (PRC) provide that a County Board of Supervisors may, by ordinance, elect “to assume responsibility for the prevention and suppression of all fires on all land in the county, including lands within state responsibility areas when the Director of Forestry and Fire Protection concurs in accordance with criteria adopted by the State Board of Forestry and Fire Protection.” (PRC § 4129.) Upon entering into a contract with the State, “the county shall exercise for the duration of the contract all the duty, power, authority, and responsibility for the prevention and suppression of all fires on all land in the county for which the county is authorized by this section to elect to assume responsibility.” (Ibid.) The County and the State must then enter into a contract, for a term of not more than three years, which is subject to approval by the California Department of General Services (DGS) and which provides for payment by the State to the County assuming responsibility for SRA lands. (PRC §§ 4133, 4134.) The cost that the State pays to the Contract County shall be at least equal to the cost of providing those services by the State directly, as such cost is fixed by the State Board of Forestry and Fire Protection (State Board) pursuant to section 4130 of the PRC. (PRC § 4132.) Thus, a “Contract County” is one that has assumed responsibility for fire prevention and suppression over SRA lands from the State and that the State pays for such services, roughly in accordance with the State’s costs of providing those services itself.</p> <p>As provided in section 4129, the Director of CAL FIRE must review any application to become a Contract County in accordance with regulations promulgated by the State Board. The State Board has codified these requirements in article 2, chapter 11, division 1.5 of Title 14 of the California Code of Regulations. Section 1856 (“Criteria for County Assumption of SRA”) provides the criteria by which the Director must review an application by a County for Contract County status. This regulation requires that a County submit to the Director of CAL FIRE a detailed plan that: (1) delineates placement of facilities, equipment, and</p>	

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			<p>personnel for protection of SRA lands; (2) provides a method for orderly disposition of any state owned land and equipment, and placement of state personnel; (3) identifies State-supported equipment and personnel that the Contract County shall make available to the State for mutual aid, within or outside the Contract County; (4) identifies SRA lands within the county and provides the same or higher intensity of fire protection to these SRA lands as is provided under existing levels of State protection in other comparable areas of the State; and (5) provides a contingency plan for the State to re-assume protection of SRA lands if the Contract County does not provide required minimum levels of protection as required by the State. (Tit. 14, Cal. Code Regs. § 1856(b).) The Director must also make findings that the proposed assumption of fire protection over SRA lands will “not have a significant cumulative adverse effect on the ability of [CAL FIRE], either geographically or organizationally, to provide the level of fire protection mandated statewide by the State Fire Plan” or have a significant adverse impact on agreements with the federal government or any contracts that the State has with local governments for State assumption of local fire protection responsibility (commonly known as Schedule A Contracts). (Tit. 14, Cal. Code Regs. § 1856(c) & (d).)</p> <p>Pursuant to subsection 1856(b)(2), the County of Santa Clara’s detailed plan would need to account for the maintenance or disposition of the State personnel, equipment, and properties currently maintained by the State for fire protection of SRA and Schedule A lands in Santa Clara County. This means that Santa Clara County’s plan must provide for the assumption of the approximately 375 CAL FIRE personnel in the County, as well as the purchase or replacement of approximately 70 pieces of equipment and 14 fire stations and other facilities currently owned and maintained by the State, as detailed in the attached spreadsheet. In addition, pursuant to section 1856(d)(1), the County would also need to assume the Schedule A contracts that CAL FIRE currently maintains with the following local governments: City of Morgan Hill and South Santa Clara</p>	

SUMMARY OF RESPONSES TO TABLE A: RECOMMENDATIONS TO ENHANCE FIRE SERVICE DELIVERY AND RESPONSE CAPABILITIES

RECOMMENDATIONS	PAGE # IN THE REPORT	POTENTIAL IMPLEMENTING AGENCIES	AGENCY RESPONSES	LAFCO STAFF COMMENTS
			<p>County Fire District. The Director of CAL FIRE would need to be assured that this assumption by the County of those Schedule A contracts would not negatively impact those local governments.</p> <p>Finally, Recommendation 32 of the Report suggests that “inclusion of Alameda County and Contra Costa County in the restructuring, should their fire agencies express interest, would create a more cohesive fire service structure in the Bay Area and likely enhance bargaining power with the State.” Please be advised that CAL FIRE disagrees that this is a possibility. Section 4129 states that “the board of supervisors of any county” may provide, by ordinance, for the assumption of fire protection responsibility for SRA lands within the County. Given the clear language of the statute, and given that a contract found to be in violation of State contracting laws is void, CAL FIRE would not be willing to entertain a multi-County application for Contract County status in the absence of a legislative change to section 4129 explicitly allowing for such an arrangement or an official Opinion of the Attorney General of the State of California that such a multi-County application and subsequent contract is within the authority provided by section 4129. Therefore, as the law currently stands, CAL FIRE would not accept a multi-County application and would only consider applications from individual Counties. The Report’s conclusion that a multi-County arrangement would “likely enhance bargaining power with the State” is also, therefore, incorrect.</p>	

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
1	<p>Area # on Map: 1, 2, 3</p> <p>Area: 6.26 sq. miles</p> <p>Land Use: Hillside, large lot residential, regional park</p> <p>Location: Within Milpitas SOI, outside Milpitas USA, adjacent to CCFD boundaries</p> <p>Current Initial Responder: City of Milpitas/ Spring Valley Volunteer Fire Department</p> <p>Nearest Station: Milpitas Station 2, Spring Valley VFD Station</p> <p>Necessity/Fire Hazard: Mostly SRA, some LRA, large lot residences and few other structures</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-82, 86, 90, 538	Annexation by CCFD with SOI expansion and contract with Milpitas.	CCFD and Milpitas	<p>Milpitas: The Fire Department agrees with the LAFCO recommendations to ensure that all territory in the County lies within the boundaries of a local fire protection provider; however, for the areas identified for comment by Milpitas In Table B- Recommendation #1, annexations would be at the County’s and fire district’s discretion.</p> <p>CCFD: For all Annexation recommendations identified above, CCFD supports annexation, or consolidation of lands in which fire protection service responsibility is not clearly identified or defined. The risk of wildfire or structure fire exposures is not confined within jurisdictional boundaries and as such it is important to have identified Fire resources and Fire resource responsibility identify throughout Santa Clara County. This county has a rich history of annexations and consolidations that created efficiencies, economies of scale, and ultimately cohesive fire response as the County developed and grew. Annexations and consolidations will continue to create efficiencies and ultimately improved response capabilities, especially for areas that do not have an identified fire jurisdictional authority.</p> <p>CCFD believes that areas in which the closest appropriately identified jurisdiction for these areas that currently do not have identified fire protection authority would not significantly change the current fire response model.</p>
2	<p>Area # on Map: 4</p> <p>Area: 3.1 sq. miles</p> <p>Land Use: Hillside with residences on 1+ acre.</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to CCFD boundaries and San José city limit</p>	Pages 82-83, 86, 90, 538	Annexation by CCFD with SOI expansion and contract with San José.	CCFD and San Jose	<p>San Jose: The Department agrees with the LAFCO recommendations to ensure that all territory in the County lies within the boundaries of a local fire protection provider; however, for the areas identified for comment by San José, recommended annexations would be at the County’s and fire district’s discretion.</p> <p>CCFD: See CCFD’s response under Item #1 above.</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<p>Current Initial Responder: San Jose FD</p> <p>Nearest Station: San José Station 19</p> <p>Necessity/Fire Hazard: SRA—Hillside development with ~30 residences and equine facilities.</p> <p>Wildland Urban Interface: Yes</p>				
3	<p>Area # on Map: 5</p> <p>Area: 0.33 sq. mi.</p> <p>Land Use: Hillside with ranch and 1 residence</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to CCFD boundaries</p> <p>Current Initial Responder: San José FD/CAL FIRE</p> <p>Nearest Station: San José Station 2, CAL FIRE Station 12</p> <p>Necessity/Fire Hazard: SRA—One residence</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-32, 86, 90, 538	Annexation by CCFD with SOI expansion and contract with San José.	CCFD and San Jose	<p>San Jose: See San Jose’s response under Item #2 above.</p> <p>CCFD: See CCFD’s response under Item #1 above.</p>
4	<p>Area # on Map: 6</p> <p>Area: 0.27 sq. mi.</p> <p>Land Use: Agricultural ranchlands and Hillside, United Technologies Corp.</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to CCFD boundaries</p> <p>Current Initial Responder: San José FD/CAL FIRE</p>	Pages 82-83, 86, 90, 538	Annexation by CCFD with SOI expansion and contract with San José.	CCFD and San Jose	<p>San Jose: See San Jose’s response under Item #2 above.</p> <p>CCFD: See CCFD’s response under Item #1 above.</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<p>Nearest Station: San José Station 21, CAL FIRE Station 12</p> <p>Necessity/Fire Hazard: SRA—3 residences</p> <p>Wildland Urban Interface: Yes</p>				
5	<p>Area # on Map: 7</p> <p>Area: 38.9 sq. mi.</p> <p>Land Use: Agricultural ranchlands and Hillside, United Technologies Corp.</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to CCFD and SCFD boundaries and San José city limit</p> <p>Current Initial Responder: San José FD/CAL FIRE and contracts</p> <p>Nearest Station: San José Station 11, CAL FIRE Station 12</p> <p>Necessity/Fire Hazard: SRA—few structures</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 86, 90, 538, 598	Annexation by CCFD of the northern half and annexation by SCFD of southern half with SOI expansions and contract service by San José or CAL FIRE.	CCFD, SCFD, San Jose, and CAL FIRE	<p>San Jose: See San Jose’s response under Item #2 above.</p> <p>CAL FIRE: Local government agencies hold the responsibility for fire, rescue and EMS response within the LRA. CAL FIRE does not have authority regarding annexation of sphere of influence determination on a local government agency. Entering into a Cooperation Fire Service Agreement including an Amador Agreement would require a request for proposal from the local government agency.</p> <p>CCFD: See CCFD’s response under Item #1 above.</p> <p>SCFD: SCFD feels that rather than split the responsibility of Area 7, the entirety of Area 7 should be included in the SCFD’s SOI for three reasons:</p> <ol style="list-style-type: none"> 1. Continuity of existing district boundaries 2. Continuity of existing district service area 3. Geographic proximity of existing SCFD resources <p>CCFD’s existing SOI on the east side of San Jose (near Area 7) have been contracted out to other agencies for over 30 years. There are no staffed CCFD resources on the east side of San Jose. (per SCFD’s comment letter dated August 1, 2023).</p>
6	<p>Area # on Map: 8</p> <p>Area: 284.4 sq. mi.</p> <p>Land Use: Agricultural ranchlands</p>	Pages 82-83, 86, 90	Annexation into SCFD as area is already located within its SOI. Identify funding structure for emergency services in County parks.	County of Santa Clara (County Executive's Office or other dept.) and CAL FIRE	<p>CAL FIRE: See CAL FIRE’s response under Item #5 above.</p> <p>County of Santa Clara, Office of the County Executive: The County will work with CAL FIRE to understand the number of calls for service on an annual basis. The cost per call of service under an Amador Contract may be an inefficient approach to providing</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<p>Location: Outside city SOIs and USAs, adjacent to San José City boundaries, outside FPD SOIs, adjacent to CCFD boundaries and SCFD SOI</p> <p>Current Initial Responder: CAL FIRE (only during fire season)</p> <p>Nearest Station: CAL FIRE Stations 12 and 25 in area</p> <p>Necessity/Fire Hazard: Entirely SRA, few to no structures, recreation related service calls</p> <p>Wildland Urban Interface: Yes</p>				<p>year-round service. A mutual aid arrangement with CAL FIRE and the nearest local fire service provider may be preferable to respond to those calls received during the offseason.</p>
7	<p>Area # on Map: 9</p> <p>Area: 0.2 sq. mi.</p> <p>Land Use: Hillside, Rosendin County Park</p> <p>Location: Inside Morgan Hill SOI, outside USA, inside SCFD SOI, adjacent to Morgan Hill city limits, adjacent to SCFD</p> <p>Current Initial Responder: Morgan Hill FD</p> <p>Nearest Station: Morgan Hill Station 58 (Dunne Hill)</p> <p>Necessity/Fire Hazard: SRA, no structures, State park</p> <p>Wildland Urban Interface: Yes</p>	<p>Pages 82-83, 86, 90-91</p>	<p>Annexation into SCFD as area is already located within its SOI. Identify funding structure for emergency services in County parks.</p>	<p>SCFD and County of Santa Clara (County Executive's Office or other dept.)</p>	<p>SCFD: No response received. Awaiting an official affirmative response from District.</p> <p>County of Santa Clara, Office of the County Executive: Since County Parks are property tax-exempt, there is no revenue generated for fire and emergency services for facility users.</p>
8	<p>Area # on Map: 10</p> <p>Area: 138.5 sq. mi.</p> <p>Land Use: Agricultural Ranchlands/ Henry W. Coe State Park</p>	<p>Pages 82-83, 86, 90-91</p>	<p>Annexation into SCFD.</p>	<p>SCFD</p>	<p>SCFD: No response received. Awaiting an official affirmative response from District.</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<p>Location: Outside SCFD boundaries, inside SOI</p> <p>Current Initial Responder: CAL FIRE</p> <p>Nearest Station: CAL FIRE Station 21 and 31</p> <p>Necessity/Fire Hazard: Entirely SRA, few to no structures</p> <p>Wildland Urban Interface: Yes</p>				
9	<p>Area # on Map: 11</p> <p>Area: 37.6 sq. mi.</p> <p>Land Use: Agricultural ranchlands</p> <p>Location: Outside SCFD boundaries and SOI</p> <p>Current Initial Responder: CAL FIRE</p> <p>Nearest Station: CAL FIRE Station 31</p> <p>Necessity/Fire Hazard: Entirely SRA, few to no structures</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 86, 90-91, 598-599	Annexation by SCFD (SOI expansion needed) including entirety of highway, with contract services provided by CAL FIRE.	SCFD and CAL FIRE	<p>CAL FIRE: See CAL FIRE’s response under Item #5 above.</p> <p>SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).</p>
10	<p>Area # on Map: 12</p> <p>Area: 0.08 sq. mi.</p> <p>Land Use: Ranchlands, no structures (1 parcel)</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to San José city limits and SCFD boundaries</p> <p>Current Initial Responder: Unknown</p> <p>Nearest Station: Casa Loma VFA Station</p> <p>Necessity/Fire Hazard: SRA, no structures</p>	Pages 82-83, 86, 90-91, 598-599	Annexation by SCFD with SOI expansion with contract for services if necessary.	SCFD	<p>SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<i>Wildland Urban Interface:</i> Yes				
11	<p>Area # on Map: 13</p> <p>Area: 0.24 sq. mi.</p> <p>Land Use: Hillside, about 8 residential structures with some ag (10 parcels)</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to San José city limits and SCFD boundaries</p> <p>Current Initial Responder: Unknown</p> <p>Nearest Station: Casa Loma VFA Station</p> <p>Necessity/Fire Hazard: SRA</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 86, 90-91, 598-599	Annexation by SCFD with SOI expansion with contract for services if necessary.	SCFD	SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).
12	<p>Area # on Map: 14</p> <p>Area: 0.28 sq. mi.</p> <p>Land Use: Hillside with ag, some residential structures (2 parcels)</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to San José city limits and SCFD boundaries</p> <p>Current Initial Responder: Unknown</p> <p>Nearest Station: Casa Loma VFA Station</p> <p>Necessity/Fire Hazard: SRA</p>	Pages 82-83, 86, 90-91, 598-599	Annexation by SCFD with SOI expansion with contract for services if necessary.	SCFD	SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<i>Wildland Urban Interface:</i> Yes				
13	<p>Area # on Map: 15</p> <p>Area: 0.26 sq. mi.</p> <p>Land Use: Hillside, agricultural no structures (1 parcel)</p> <p>Location: Inside San José SOI, adjacent to San José city limits and CCFD boundaries</p> <p>Current Initial Responder: San Jose FD</p> <p>Nearest Station: San José Station 28, CAL FIRE Station 22</p> <p>Necessity/Fire Hazard: SRA, no structures</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 87, 90, 539	Annexation by CCFD with SOI expansion and contract service by San José for consistency of response with all territory in the region regardless of city SOI.	CCFD and San Jose	<p>San Jose: See San Jose’s response under Item #2 above.</p> <p>CCFD: See CCFD’s response under Item #1 above.</p>
14	<p>Area # on Map: 16</p> <p>Area: 0.23 sq. mi.</p> <p>Land Use: Hillside with residence and agricultural activities (1 parcel)</p> <p>Location: Surrounded by CCFD boundaries, inside San José SOI, outside San José USA</p> <p>Current Initial Responder: San Jose FD</p> <p>Nearest Station: San José Station 28, CAL FIRE Station 22</p> <p>Necessity/Fire Hazard: SRA, few structures</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 86, 90-91, 539	Annexation by CCFD with SOI expansion and contract service by San José for consistency of response with all territory in the region regardless of city SOI.	SCFD and San Jose	<p>San Jose: See San Jose’s response under Item #2 above.</p> <p>CCFD: See CCFD’s response under Item #1 above.</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
15	<p>Area # on Map: 17</p> <p>Area: 6.73 sq. mi.</p> <p>Land Use: Calero Reservoir County Park, and Hillside with ~10 residences</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to SCFD boundaries and San José city limits</p> <p>Current Initial Responder: Likely San Jose FD</p> <p>Nearest Station: San José Station 28, CAL FIRE Station 22, Casa Loma VFA Station</p> <p>Necessity/Fire Hazard: SRA, few structures, regional park</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 86, 90-91, 598-599	Annexation by SCFD with SOI expansion and contract service by San José for consistency of response with all territory in the region regardless of city SOI. Identify funding structure for emergency services in County parks.	SCFD, San Jose, and County of Santa Clara (County Executive's Office or other dept.)	<p>County of Santa Clara, Office of the County Executive: See County of Santa Clara’s response under Item #7 above.</p> <p>SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).</p>
16	<p>Area # on Map: 18</p> <p>Area: 9.2 sq. mi.</p> <p>Land Use: Hillside with ~11 Residences, Almaden Quicksilver County Park, Sierra Azul Open Space Preserve</p> <p>Location: Inside San José SOI, outside San José USA, adjacent to SCFD boundaries, and San José city limits</p> <p>Current Initial Responder: Likely San Jose FD</p> <p>Nearest Station: San José Stations 22 and 28, CAL FIRE Station 22</p> <p>Necessity/Fire Hazard: SRA, few structures, regional park</p>	Pages 82-83, 86, 90-91, 598-599	Annexation by SCFD with SOI expansion and contract service by San José for consistency of response with all territory in the region regardless of city SOI. Identify funding structure for emergency services in County parks.	SCFD, San Jose, and County of Santa Clara (County Executive's Office or other dept.)	<p>County of Santa Clara, Office of the County Executive: See County of Santa Clara’s response under Item #7 above.</p> <p>San Jose: See San Jose’s response under Item #2 above.</p> <p>SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<i>Wildland Urban Interface:</i> Yes				
17	<p>Area # on Map: 19</p> <p>Area: 0.17 sq. mi.</p> <p>Land Use: Sierra Azul Open Space Preserve</p> <p>Location: Outside of Los Gatos and San José SOI, outside USA of Los Gatos and San José</p> <p>Current Initial Responder: Likely San Jose FD</p> <p>Nearest Station: San José Station 22, CCFD Station 82, CAL FIRE Station 22</p> <p>Necessity/Fire Hazard: SRA, no structures, open space</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 87, 92-93, 598-599	Midpen ensure structure in place with provider for fire suppression of fires on district properties until CAL FIRE is on scene. Annexation by SCFD with SOI expansion and contract service by San José for consistency of response with all territory in the region regardless of city SOI. Identify funding structure for emergency services in recreational areas.	MROSD, SCFD, and San Jose	<p>San Jose: See San Jose’s response under Item #2 above.</p> <p>SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).</p> <p>MROSD: Midpen disagrees with the assertion that it should be responsible for entering into an agreement with and provide funding to local fire service providers that already provide services to open space preserve lands within the SRA. Midpen believes that CAL FIRE has primary wildland fire responsibility in the SRA and that no action is needed on this recommendation because it is unclear why additional funding is necessary to continue existing service levels.</p> <p>Midpen also disagrees with assertion that it should be responsible for all emergency medical response.</p>
18	<p>Area # on Map: 20</p> <p>Area: 1.05 sq. mi.</p> <p>Land Use: Sierra Azul Open Space Preserve</p> <p>Location: Inside Los Gatos SOI, Outside Los Gatos USA, adjacent to CCFD and SCFD</p> <p>Current Initial Responder: Likely San Jose FD</p> <p>Nearest Station: San José Station 22, CCFD Station 82, CAL FIRE Station 22</p> <p>Necessity/Fire Hazard: SRA, no structures, open space</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 87, 92-93, 598-599	Midpen ensure structure in place with provider for fire suppression of fires on district properties until CAL FIRE is on scene. Annexation by SCFD with SOI expansion and contract services by San José FD for consistency of response with all territory. Identify funding structure for emergency services in recreational areas.	MROSD, SCFD, San Jose	<p>San Jose: See San Jose’s response under Item #2 above.</p> <p>MROSD: See MROSD’s response under Item #17 above.</p> <p>SCFD: Agrees with recommendation (per SCFD’s comment letter dated August 1, 2023).</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
19	<p>Area # on Map: 21</p> <p>Area: 0.41 sq. mi.</p> <p>Land Use: Skyline Ridge Open Space Preserve, Hillside, and private residences</p> <p>Location: Inside Palo Alto SOI, outside Palo Alto USA, adjacent to Palo Alto city limits</p> <p>Current Initial Responder: CAL FIRE San Mateo/Santa Cruz Cal Fire Units (CZU)</p> <p>Nearest Station: CAL FIRE Saratoga Summit and Skylonda Stations, Palo Alto Station 68</p> <p>Necessity/Fire Hazard: Mostly LRA - 65 acres private ownership, including residences, 163 acres Midpen ownership, and 12 acres public right-of-way. 14 acres of SRA.</p> <p>Wildland Urban Interface: Yes</p>	Pages 82-83, 88, 92-93	Midpen ensure structure in place with appropriate provider, for fire suppression of fires on district properties. City of Palo Alto FD is nearest local fire provider; however, CAL FIRE has the nearest stations that are operated year-round. Structure be put in place to enable contract or mutual aid agreement with CAL FIRE CZU.	MROSD and CAL FIRE	<p>CAL FIRE: No response received.</p> <p>MROSD: There is no action needed on this recommendation because Cal Fire stations in the Santa Cruz/ San Mateo Unit CZU at Saratoga Summit and Skylonda stations actively respond to calls in that area and are staffed year-round. Midpen provides initial fire response with staff trained in initial wildfire response and coordinates with Palo Alto Fire and Cal Fire on all emergency response on District lands. The closest fire agency continues to respond for both fires and medical calls. If Cal Fire is open to considering inclusion of the entirety of area 21 in the SRA, the District would support adding area 21 to the SRA.</p>
20	<p>Area # on Map: 22</p> <p>Area: 3.07 sq. mi.</p> <p>Land Use: Rancho San Antonio Open Space Preserve, private non-profit Hidden Villa, Hillside</p> <p>Location: Inside Los Altos Hills SOI, Outside LAHCFD SOI, outside CCFD SOI, adjacent to Palo Alto city limits and CCFD boundaries, outside Los Altos Hills USA</p> <p>Current Initial Responder: LAHCFD/ CCFD</p> <p>Nearest Station: CCFD Stations 74</p>	Pages 82-83, 88, 92-93, 453	Annexation by LAHCFD with SOI expansion. Identify funding structure for emergency services in County parks and open space.	LAHCFD, MROSD, and County of Santa Clara (County Executive's Office or other dept.)	<p>County of Santa Clara, Office of the County Executive: See County of Santa Clara's response under Item #7 above.</p> <p>LAHCFD: Dual jurisdiction structure is in place with CCFD / CALFIRE for fire suppression. Coordinating efforts to analyze feasibility, complexities & impacts with SCC County Executive Office.</p> <p>MROSD: The District will work with Los Altos Hills County Fire District if it decides to implement the recommendation for Annexation by LAHCFD for portions of preserve lands managed by the District within areas 22 and 23. Midpen disagrees with the recommendation that changes should be made to fire agencies' funding of their response in recreational areas. There is no Midpen action needed on this recommendation because it is not</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
	<p>Necessity/Fire Hazard: SRA, no structures, regional park</p> <p>Wildland Urban Interface: Yes</p>				<p>apparent why Midpen would or should provide funding to continue existing levels of service.</p>
21	<p>Area # on Map: 23</p> <p>Area: 0.31 sq. mi.</p> <p>Land Use: Rancho San Antonio Open Space Preserve, Hillside</p> <p>Location: Inside Los Altos Hills SOI, inside LAHCFD SOI, adjacent to Los Altos Hills city limits, outside Los Altos Hills USA</p> <p>Current Initial Responder: LAHCFD/ CCFD</p> <p>Nearest Station: CCFD Stations 74, 77, 76</p> <p>Necessity/Fire Hazard: SRA, no structures, regional park</p> <p>Wildland Urban Interface: Yes</p>	<p>Pages 82-83, 88, 92-93</p>	<p>Annexation by LAHCFD. Identify funding structure for emergency services in County parks and open space.</p>	<p>LAHCFD, MROSD, and County of Santa Clara (County Executive's Office or other dept.)</p>	<p>County of Santa Clara, Office of the County Executive. See County of Santa Clara's response under Item #7 above.</p> <p>LAHCFD: See LAHCFD's response under Item #20 above.</p> <p>MROSD: See MROSD's response under Item #20 above.</p>
22	<p>Area # on Map: 24</p> <p>Area: 0.33 sq. mi.</p> <p>Land Use: Private nonprofit – Hidden Villa</p> <p>Location: Inside Los Altos Hills SOI, inside LAHCFD SOI, adjacent to Los Altos Hills and Palo Alto city limits, outside Los Altos Hills USA</p> <p>Current Initial Responder: LAHCFD/ CCFD</p> <p>Nearest Station: CCFD Stations 76, 77, 74</p> <p>Necessity/Fire Hazard: SRA, structures</p> <p>Wildland Urban Interface:</p>	<p>Page 82-83, 88, 90-91</p>	<p>Annexation by LAHCFD.</p>	<p>LAHCFD</p>	<p>LAHCFD: See LAHCFD's response under Item #20 above.</p>

SUMMARY OF RESPONSES TO TABLE B: RECOMMENDATIONS FOR ADDRESSING AREAS OUTSIDE OF IDENTIFIED LOCAL FIRE SERVICE PROVIDERS

#	AREA DESCRIPTION	PAGE ON REPORT	RECOMMENDATIONS	IMPLEMENTOR(S)	AGENCY RESPONSES
23	<p>Area # on Map: 25</p> <p>Area: 0.05 sq. mi.</p> <p>Land Use: Roadway – Interstate 280</p> <p>Location: Inside City of Palo Alto SOI, adjacent to City of Los Altos Hills city limits, adjacent to Los Alto Hills FPD boundaries, outside of Los Altos Hills FPD SOI, outside Los Altos Hills USA</p> <p>Current Initial Responder: LAHCFD/CCFD</p> <p>Nearest Station: CCFD Station 74, 76, 75, 77</p> <p>Necessity/Fire Hazard: Interstate with demand for emergency services</p> <p>Wildland Urban Interface: Yes</p>	Page 82-83, 88, 90-91, 453	Annexation by LAHCFD with SOI expansion for logical service boundaries along the interstate.	LAHCFD	LAHCFD: Coordinating efforts to analyze feasibility, complexities & impacts with SCC County Executive Office.

Figure 17: Map of Areas Outside of an Identified Local Fire Service Provider

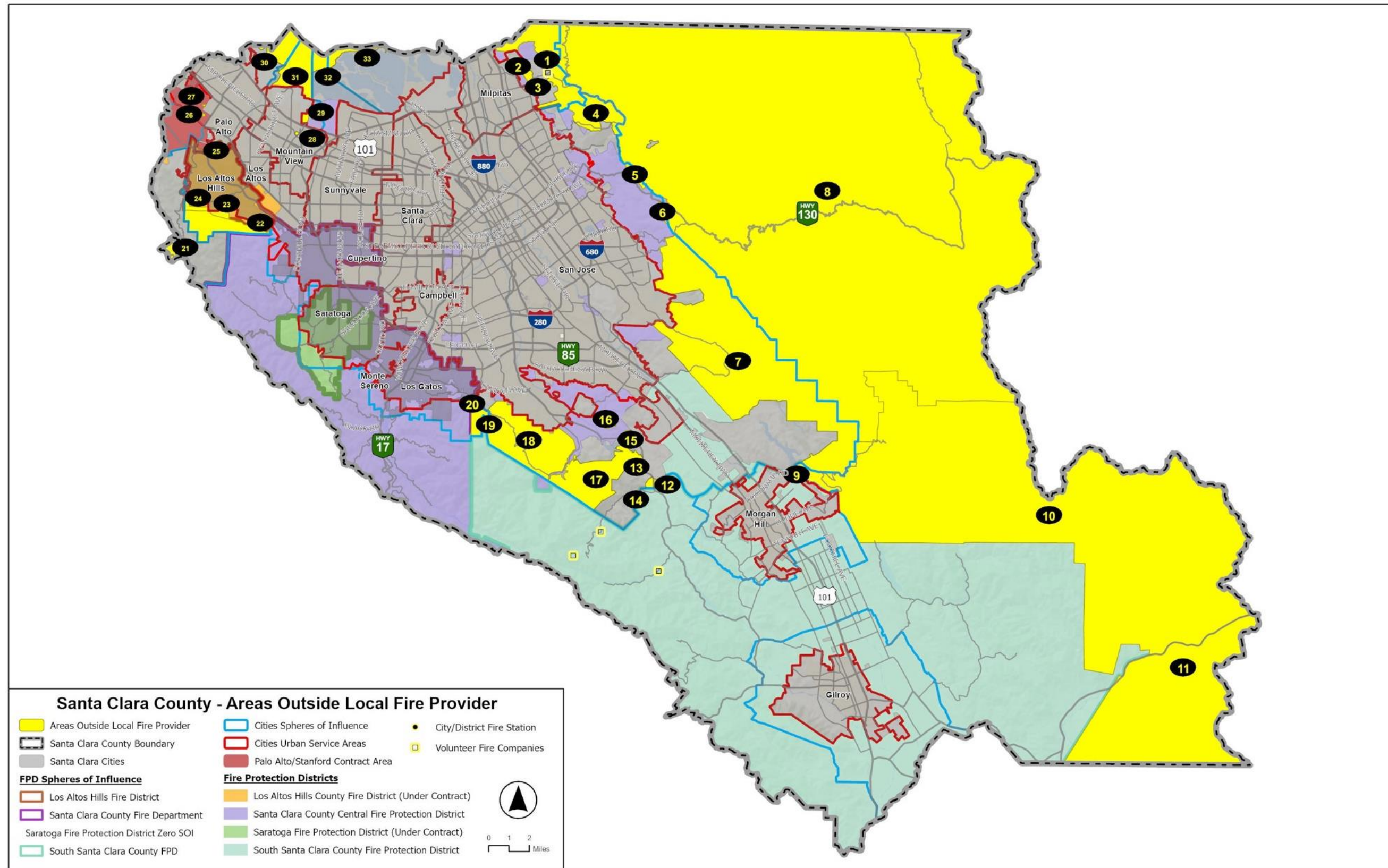


Figure 18: Map of Areas Outside of an Identified Local Fire Service Provider (cont.)

